BUDGETING AND FINANCIAL REPORTING I

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BUDGETING & FINANCIAL REPORTING I AGENDA

- Governmental Accounting & Financial Reporting Principles (GAFR)
 - Governmental Accounting Recognition and Measurement
 - Budgetary Accounting
 - Basic Financial Statements
 - GASB Standards/Changes in Standards to follow/support GAFR
- Annual Comprehensive Financial Reporting
- Government Accounting Standards Board (GASB)
 - Recent GASB Pronouncements that could affect LEA Local Education Agencies
 - Financial Reporting Model Status/Review of GASB 34/54/65

Common Acronyms in Presentation

- GASB Governmental Accounting Standards Board
- FASB Financial Accounting Standards Board
- GAFR Governmental Accounting and Financial Reporting Principles
- □ GAAP Generally Accepted Accounting Principles
- SLG State and Local Governments
- CY Current Year
- FY Fiscal Year
- **SEA** Service Efforts and Accomplishments

Primary Sources of Generally Accepted Accounting Principles (GAAP)

Financial Accounting Standards Board (FASB)

Governmental Accounting Standards Board (GASB)

Federal Accounting Standards Advisory Board (FASAB)

2008

1973

1984

1999

International Accounting Standards Board (IASB)

Difference of Public Opinion

CITIZENS - -

"Government should operate like a business"

PUBLIC EMPLOYEES –

"Government is not business. What works for business does not work for government."

Government vs. Business Why can't we all follow same GAAP?



- Accountability emphasis
- Organizational purpose
- Sources of revenue
- Potential for longevity
- **Relationship with stakeholders**
- Role of the budget

GASB – www.gasb.org

- May 1986 American Institute of Certified Public Accountants (AICPA) has given GASB the "authority to establish accounting principles" for SLG
- GASB Board Appointed by FAF Board of Trustees
 - Seven board members appointed for five-year term; ten-year maximum
- Since 1984, GASB has issued 101 standards with GASB 101 issued in June 2022
- Some of the GASB agenda items that would affect LEAs as of February 2023 (<u>https://gasb.org/preagendaresearch</u>)
 - Financial Reporting Model Improvements
 - Conceptual Framework Recognition
 - Revenue and Expense Recognition
 - Going Concern Uncertainties and Severe Financial Stress

GASB Mission Statement (Rules of Procedure)

- To establish and improve standards of state and local government accounting and financial reporting that will:
 - Provide useful information for users of financial reports
 - Guide and educate the public, including issuers, auditors, and users of those financial reports
- Mission accomplished through a comprehensive and independent process
 - Encourages broad participation
 - Considers all stakeholder views
 - Subject to oversight by Financial Accounting Foundation

Uses and Users of Governmental Accounting and Financial Reporting

- Accounting and financial reporting standards are essential to the efficient and effective functioning of our democratic system of government
 - Financial reporting plays a major role in fulfilling government's duty to be **publicly accountable**
 - Financial reporting by state and local governments is used to assess that accountability and to make economic, social, and political decisions

Uses and Users of Governmental Accounting and Financial Reporting

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- The primary users of state and local government financial reports are those:
 - To whom government is primarily accountable -citizens
 - Who directly represent the citizens legislative and oversight bodies
 - Who finance government or who participate in the financing process – taxpayers, other governments, investors, creditors, underwriters, and analysts.
- Government administrators are also users of financial reports

How GASB Accomplishes Its Mission

- Issue high-quality standards that improve usefulness of financial reports
 - Based on needs of users & on the underlying concepts in GASB's conceptual framework
- Keep standards current to reflect changes in governmental environment
- Provide implementation guidance
- Consider improvements in accounting and financial reporting
- Improve nature and purposes of information contained in financial reports

GASB Guiding Principles

- To be objective and neutral in its decision making
- To weigh carefully the views of stakeholders in developing standards and concepts
- To establish standards only when the expected benefits justify the perceived costs
- Balance desire to minimize disruption of accounting and financial reporting processes with need for information to communicate effectively to users

GASB Standards-Setting Process



Financial Statement Users

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GASB has identified <u>three groups</u> as the primary users of external SLG financial reports:

- 1. Citizenry
- 2. Legislative and oversight bodies
- 3. Investors and creditors

National Center for Education Statistics (2019) considers users of school finance information to be from <u>4 groups</u>:

- 1. General public
- 2. Legislative and oversight bodies
- 3. Education researchers
- 4. Investors and creditors

Accountability

- Paramount objective from which all other objectives flow
- Public accountability is based on the belief that taxpayer has a "right to know"
 - A right to receive openly declared facts that may lead to public debate by the citizens and their elected representatives
- GASB asserts accountability requires governments to <u>answer to the citizenry</u>
- Justify the raising of public resources & purposes for which they are used

Need for Accountability

- Taxpayers are involuntary resource providers
- Amount of taxes paid generally depends on value of property owned, income earned; seldom bears proportional relationship to value of services received
- No "exchange" relationship between resources provided and services received
- Governments often have a monopoly on services provided to public; lack of competitive marketplace – difficult to measure efficiency
- Difficult to measure optimal quantity or quality for many service provided (e.g. What is reasonable student-teacher ratio?)

Assist in fulfilling duty to be <u>publicly accountable</u> and enable users to assess accountability by:

- 1. Provide information to determine whether CY revenues were sufficient to pay for CY services Interperiod Equity
- 2. Demonstrate whether resources were obtained and used in accordance with the entity's Legally Adopted Budget
 - Demonstrate compliance with all finance-related legal or contractual requirements.
- 3. Provide information to assist users in assessing the **Service**, **Efforts, Costs & Accomplishments (SEA)**
 - Results achieved through the use of resources provided
 - Helps users assess: Economy, Efficiency & Effectiveness

Assist users in evaluating operating results for the year

- Sources and uses of financial resources
- How govt financed its activities and met cash requirements
- Determine whether financial position improved or deteriorated
- Assist users in assessing the level of services that can be provided and ability to meet obligations
 - Financial position and condition
 - Physical and other nonfinancial resources with useful lives beyond current year; service potential
 - Disclose legal or contractual restrictions on resources & risk of potential loss of resources

GASB Codification Section 1100 – 13 GAFR Principles

Adoption of the principles will:

- provide management with financial information that presents fairly and with full disclosure the financial position and results of financial operations;
- provide reliable financial information as a basis for program evaluation and budgetary planning;
- give the entity's financial statements greater credibility with four principal groups: the general public, investors, governmental units and educational and research organizations; whose interests and
- decisions are dependent upon the financial information produced by the entity's accounting system; and
- enhance the comparability of financial reporting.

13 Governmental Accounting & Financial Reporting Principles (GAFR)

GASB Codification Section 1100-1800;2200 (NCGA-1)

- 1. Accounting and Reporting Capabilities
- 2. Fund Accounting Systems
- 3. Type of Funds

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- 4. Number of Funds
- 5. Reporting Fixed Assets
- 6. Valuation of Fixed Assets
- 7. Depreciation of Fixed Assets
- 8. **Reporting Long-Term Liabilities**
- Measurement Focus and Basis of Accounting in the Basic Financial Statements
- 10. Budgeting, Budgetary Control, and Budgetary Reporting
- 11. Transfer, Revenue, Expenditure, and Expense Account Classification
- 12. Common Terminology and Classification
- **13.** Interim and Annual Financial Reports

GAFR PRINCIPLE #1 ACCOUNTING AND REPORTING CAPABILITIES

A governmental accounting system must make it **possible to do both**:

- present fairly and with full disclosure the financial position and results of financial operations of the funds and activities of the government in conformity with generally accepted accounting principles (GAAP); AND
- determine and demonstrate compliance with finance-related legal and contractual provisions

Must meet <u>both</u> objectives:

- The government environment sometimes has legal and contractual provisions that conflict with GAAP
- Accounting system may be maintained on a legal compliance basis
 - But should include sufficient additional reports to permit GAAP-based reporting
- Financial statements should be prepared in conformity with GAAP; particularly if SLG want auditors to express unqualified opinions
- Government should present additional schedules and narratives to report its legal compliance responsibilities and accountabilities

GAFR PRINCIPLE #1 ACCOUNTING AND REPORTING CAPABILITIES

- GAAP Hierarchy GASB 76
- Environmental Assumptions
- Implementation Principles GASB 63/65 and Concept 4
- Exception Principles

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GAAP Hierarchy for LEAs – GASB 76 Effective for periods after June 15, 2015

Category	Sources	Due Process
A	GASB Statements	Formally approved by GASB Board for the purpose of creating, amending, superseding, or interpreting standards AND exposed for a period of public comment
B	GASB Technical Bulletins and Implementation Guides; AICPA Literature specifically cleared by GASB	Cleared by GASB Board, specifically made applicable to state and local government entities AND exposed for a period of public comment

GASB 76 – Sources of Non-Authoritative Literature

Sources of non-authoritative accounting literature include:

GASB Concepts Statements;

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- Pronouncements and other literature of the Financial Accounting Standards Board, Federal Accounting Standards Advisory Board, International Public Sector Accounting Standards Board, and International Accounting Standards Board, and AICPA literature not cleared by the GASB;
- Practices that are widely recognized and prevalent in state and local government;
- Literature of other professional associations or regulatory agencies; and
- Accounting textbooks, handbooks, and articles.

Environmental Assumptions

- Entity Principle (Fund and/or Account Group)
- Time Period/Periodicity (Fiscal Year)
- Going Concern (Expected life of the entity)
- Monetary Unit (Stable Dollar)

Implementation Principles

- Cost
- Revenue Recognition
- Expense/Expenditure Recognition
- Objectivity
- Consistency
- Financial Reporting/Disclosure

Exception Principles

- Cost/Benefit
- Materiality
- Conservatism
- Industry Standards
- Substance over Form

Concept 4/GASB 63/65

- Concept 4 Elements of Financial Statements
- GASB 63 Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position [6/15/11]
- GASB 65 Items Formerly Reported as Assets and Liabilities [12/15/12]
 - Net Position = Assets + Def. Outflows –
 Liabilities Def. Inflows

Definitions According to Concepts Statement No. 4

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Assets – resources with present service capacity that the government presently controls

Deferred Outflow – consumption of net position by the government that is applicable to a future reporting period

- Has a positive effect on net position
- Reported in separate section following Assets
- Example would be costs related to debt refunding

Liabilities – present obligations to sacrifice resources that the government has little or no discretion to avoid

Deferred Inflow – an acquisition of net position by the government that is applicable to a future reporting period

- Has a negative effect on net position
- Reported in separate section following Liabilities

GASB 63/65

- GASB 63 Changed statement name to "Statement of Net Position" from "Statement of Net Assets"
- Net Position is the residual of the accounting equation (Assets + Deferred Outflows – Liabilities – Deferred Inflows = Net Position)
- Net Position on face of statement is:
 - Net Investment in Capital Assets
 - Restricted Net Position
 - Unrestricted Net Position
 - The calculation of net investment in capital assets is similar to the prior calculation of investment in capital assets, net of related debt; however, with the implementation of GASB Statement No. 63, the deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also should be included in this component of net position.

GAFR PRINCIPLE #2 FUND ACCOUNTING SYSTEMS

Governmental accounting systems should be organized and operated on a fund basis.

- Concept of a fund is <u>fundamental to government</u> <u>accounting</u> and reporting
- GASB recommends that governments establish only the <u>minimum number of funds needed</u> to comply with legal requirements and to provide sound fiscal management
- Must find a happy medium between sound fiscal management and follow contractual and legal provisions in order to continue receiving resources
 - Each fund has its own accounting equation; its own accounting records; can have its own financial statements
 - Each fund carries on specific activities or attains certain objectives in accordance with special regulations, restrictions or limitations

GAFR PRINCIPLE #2 FUND ACCOUNTING SYSTEMS

A **fund** is defined as a <u>fiscal and accounting entity</u> with a self-balancing set of accounts recording cash and other financial resources (also non-financial resources if proprietary or trust funds), together with all related liabilities and residual equities or balances, and changes therein

Segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations

GAFR PRINCIPLE #3 CATEGORIES OF FUNDS

The following types of funds should be used by state and local governments:

- Governmental Funds
 - GASB 54

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- Proprietary Funds
- Fiduciary Funds

Governmental Funds

General Fund	Accounts for all financial resources except those required to be accounted for in another fund.
Special Revenue Fund	Account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purpose other than debt service or capital projects.
Capital Projects Fund	Accounts for and reports those financial resources restricted, committed or assigned to expenditure for capital outlays (other than those financed by proprietary and trust funds)
Debt Service Fund	Accounts for and reports those financial resources that are restricted, committed, or assigned to expenditure for principal and interest.
Permanent Fund	Accounts for legally restricted resources provided by trust in which the earnings but not the principal may be used for purposes that support the primary government's programs.

Proprietary Funds

Enterprise Fund	Accounts for operations that are financed and operated in a manner similar to private enterprises – where the intent of the governing body is that the costs (including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; <u>or</u> where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, or other purposes.
Internal Service Fund	Accounts for financing of good or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost reimbursement basis.

Fiduciary Funds

Custodial Fund (GASB 84 change)	To account for assets held by a governmental unit acting as agent for one or more other governmental units, or for individuals or private organizations.
Pension Trust Fund	To account for assets held by a governmental unit acting as agent for employee benefit contributions that will be paid to qualified retirees, beneficiaries, and disabled employees.
Investment Trust Fund	To account for the assets, liabilities, net assets and changes in net assets corresponding to the equity of the external participants.
Private-Purpose Trust Fund	To account for legally restricted resources provided by trust which will be used for private purposes.

GASB 54 Effect on Funds

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- GASB 54 (2011) implemented a five-tier fund balance classification hierarchy within governmental funds that depicts the extent to which a government is bound by spending constraints imposed on the use of its resources
- Not all of these classifications will be needed in every governmental fund or by every LEA.
- The five classifications are:
 - Non-spendable
 - Restricted
 - Committed
 - Assigned
 - Unassigned

GASB 54

- Nonspendable Inventories, prepaid assets, endowments
- <u>**Restricted</u>** can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.</u>
 - Operating and capital grants that can be used only for specific purposes
 - Resources restricted by contractual arrangements such as debt proceeds
- <u>Committed</u> amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decisionmaking authority.
 - Capital acquisition or construction
 - Funds set aside in Board minutes for maintenance, projects
- <u>Assigned</u> intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.
 - Also any fund balances in special revenue, capital projects, debt service or permanent funds NOT identified as nonspendable, restricted, or committed
- <u>Unassigned</u> the residual classification for the government's general fund and includes all spendable amounts not contained in the other classifications

As a reminder, GASB 34 Effect on Funds

- Eliminated expendable and nonexpendable trust funds to focus fiduciary reporting on resources held for parties external to the reporting government: individuals, private organizations, and other governments.
- Fiduciary funds cannot be used to support the government's own programs.
- Created 2 new types of funds Permanent Funds (Governmental) and Private-Purpose Trust Funds (Fiduciary)

GASB 54 – Encumbrances

Interpretation by GASB

- At the very least, the existence of an encumbrance suggests that the government has an <u>expressed intent</u> to use resources for a particular purpose and therefore these resources should <u>not</u> be classified as unassigned.
- Encumbrance accounting may also be used in the case of contractual obligations, such as construction contracts.
- Statement 54 <u>requires that resources obligated</u> to contractual obligations be <u>classified as committed</u>.

GASB 54 - Special Revenue Funds

- Statement 54 makes clear that, for financial reporting purposes, a special revenue fund may only be established around one or more revenue sources that are restricted or committed to purposes other than capital projects or debt service.
 - For example, a school district might report state and federal aid for elementary and secondary education in a special fund if those revenue sources <u>represent a</u> <u>substantial portion</u> of the fund's total inflows.

GASB 54 – Negative Balances

- GASB 54 does not permit the reporting of negative restricted, committed or assigned fund balances
 - The rationale is that if expenditures exceed restricted or committed resources, then funds have in effect been reallocated to the purpose used.
 - If a deficit remains once all assigned fund balances are zero, the remaining negative amount should be reported as <u>unassigned fund balance.</u>

GAFR PRINCIPLE #4 NUMBER OF FUNDS

- Governmental units should establish and maintain those funds required by law and sound financial administration.
- Only the minimum number of funds consistent with legal and operating requirements should
 be established since unnecessary funds result in inflexibility, undue complexity, and inefficient financial administration.
- Minimum Fund-Type 1 General Fund

Major Fund Determination

Major Funds include the General Fund and **any fund meeting both of the following**

Total assets, liabilities, revenues, or expenditures/expenses of that fund are at least 10 percent of the corresponding element total for all funds of that category or type The same element that met the 10 percent criterion is at least 5 percent of the corresponding element total for all governmental and enterprise funds combined.

Major Fund Determinations

- GASB 34 permits a government to designate a particular fund that is of interest to users as a major fund and to individually present its information in the basic financial statements, even if it does not meet the criteria.
 - But, a government does not have the option to NOT report a fund as major if it meets the rule for reporting
- Use <u>aggregate</u> assets/deferred outflows and aggregate liabilities/deferred inflows in calculation.
- For example Total of Assets + Deferred Outflows
 > 10% of TOTAL for ALL funds of that category <u>AND</u> same element is
 > 5% of corresponding elements (total) for ALL governmental and enterprise funds combined
- Same test goes for Total Liabilities & Deferred Inflows; or Total Revenues; or Total Expenditures/Expenses.

GAFR PRINCIPLE #5 REPORTING CAPITAL ASSETS

A clear distinction should be made between <u>general capital asset</u> and capital assets of proprietary and fiduciary funds.

- All capital assets of the government unit found in the governmental funds are general capital assets
 - They should not be reported as assets in governmental funds but should be reported in the governmental activities column in the government-wide statement of net position
- Capital assets of <u>proprietary</u> funds should be reported in <u>both</u> the government-wide and fund financial statements
- Capital assets of <u>fiduciary</u> funds should be reported in <u>only</u> the statement of fiduciary net assets

GAFR PRINCIPLE #6 VALUATION OF CAPITAL ASSETS

- Capital assets are reported at <u>historical cost</u>.
- The cost of a capital asset should include ancillary charges necessary to place the asset into its intended location and condition for use.
- If the cost is not practicably determinable, the assets should be reported at estimated cost/fair value of asset. (GASB 72)
- Donated capital assets should be reported at their estimated fair value at the time of the acquisition plus ancillary charges, if any.
- Assets may be written down for impairment (GASB 42)

GAFR PRINCIPLE #7 DEPRECIATION OF CAPITAL ASSETS

- Capital assets should be depreciated over their estimated useful lives unless they are either inexhaustible or are infrastructure assets using the modified approach.
- Under modified approach, a government can elect NOT to depreciate eligible infrastructure assets if they meet two requirements:
 - 1. Must have an up-to-date inventory of eligible assets with a conditional assessment and annual estimates of the amount needed to maintain and preserve the assets.
 - 2. Must document the assets are being preserved at (or above) the condition level established and disclosed in Requirement 1.

GAFR PRINCIPLE #7 DEPRECIATION OF CAPITAL ASSETS

• Depreciation expense should be reported in:

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- The Government-Wide Statement of Activities;
- The Proprietary Fund Statement of Revenue, Expenses, and Changes in Fund Net Position;
- The Statement of Changes in Fiduciary Net Position.
- <u>Not</u> in the governmental fund statements.

GAFR PRINCIPLE #7 DEPRECIATION OF CAPITAL ASSETS

- Depreciation methods such as Straight Line, Sum of Years Digits or Declining Balance can be used
 - Most SLG use Straight Line
- Useful lives –

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- Guidelines obtained from professional or industry organizations
- Information for comparable assets of other governments
- Internal information

GAFR PRINCIPLE #8 <u>REPORTING LONG-TERM LIABILITIES</u>

- General long-term liabilities includes all debt that is to be paid with general governmental resources.
- General long-term liabilities of the governmental unit should <u>only</u> be reported in the governmental activities column in the government-wide statement of net position – <u>not in the fund statements</u>.
- Long-term liabilities directly related to and expected to be paid from proprietary funds should be reported in the proprietary fund statement of net assets and in the government-wide statement of net assets.
- Long-term liabilities directly related to and expected to be paid from <u>fiduciary</u> funds should be reported in the statement of fiduciary net assets.

GAFR PRINCIPLE #9

MEASUREMENT FOCUS & BASIS OF ACCOUNTING (MFBA)

- Measurement Focus <u>what</u> items are being reported in the financial statements
- Basis of Accounting <u>when</u> transactions and events are recognized in accounting records
- Basic Financial Statements

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- Government-Wide Financial Statements
- Fund Financial Statements

MEASUREMENT FOCUS (What to Measure)

ECONOMIC RESOURCES:

- Measures <u>both</u> current and long-term assets and liabilities
- Measurement focus used by "business"
- **CURRENT FINANCIAL RESOURCES:**
 - Measures <u>current</u> financial resources
 - No fixed assets or long-term debt
 - Unique to state and local governments (SLG)

It all goes back to demonstrating accountability

- Operational Accountability flow of economic resources
 - Government-Wide Statements

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- Proprietary and Fiduciary Fund Level Statements
- Fiscal Accountability flow of current financial resources
 - Governmental Fund Level Statements

ACCOUNTING BASIS (How to Measure)

- Modified Accrual Accounting revenues are recorded only if they are measurable and available for paying current period obligations.
- Accrual Accounting revenues are recorded when earned and expenditures/expenses are recorded as soon as they result in liabilities for benefits received.
 - <u>Cash payment/receipt does not have an</u> <u>impact on accrual.</u>

Modified Accrual vs. Accrual Breakdown

Accrual

- Recognize revenues when earned
- Match expenses against the revenues when resources or services are used.

Modified Accrual

- Recognize revenues when measurable and available
 - (available to pay this year's bills— for example, property taxes received within 60 days of year end)
- Recognize expenditures when the liability is incurred no attempt to match to revenues, match to period of occurrence only
 - Exception recognize interest and principal payments as expenditures when DUE

ACCOUNTING BASIS COMPARISON

	ACCRUAL	MODIFIED ACCRUAL
REVENUE	earned	earned & available
EXPENSE	incurred	
EXPENDITURE		incurred and fund liability exists
TRANSFERS	interfund rec./pay. arise	interfund rec./pay. arise

Measurement Focus

ST-3 and Fund Financial Statements	District-Wide Financial Statements
Flow of current financial resources	Flow of economic resources
Are there more or less resources that can be spent in the near future as a result of events and transactions of the period?	Will the district be better or worse off economically as a result of events and transactions of the period?
Increase in spendable resources - Revenues or other financing sources	Events and transactions that improve economic position - Revenues or gains
Decrease in spendable resources - Expenditures and other financing uses	Events and transactions that diminish economic position - Expenses or losses

Measurement Focus

1. Receipt of long-term debt proceeds		
ST-3 and Fund Financial Statements	District-Wide Financial Statements	
Increase in spendable resources	Economic position not improved	
DR Cash CR Other Financing Sources	DR Cash CR Bonds Payable	
2. Repayment of principal on long-term del	ot	
2. Repayment of principal on long-term del ST-3 and Fund Financial Statements	ot District-Wide Financial Statements	
ST-3 and Fund	District-Wide	

Measurement Focus

3. Capital acquisition		
ST-3 and Fund	District-Wide	
Financial Statements	Financial Statements	
Decrease in spendable resources	Economic position not diminished	
DR Expenditure	DR Equipment	
CR Cash	CR Cash	

4. Exhaustion of capital assets	
ST-3 and Fund Financial Statements	District-Wide Financial Statements
No effect on spendable resources	Economic position diminished
Depreciation is not recognized	DR Depreciation Expense CR Accumulated Depreciation

Accrual Basis

ST-3 and Fund	District-Wide
Financial Statements	Financial Statements
Cash flow must occur within a short- enough period to affect current spendable resources. Revenues must be both measurable and available, and expenditures are generally recognized when they are expected to draw upon current spendable resources.	Revenue/gain or expense/loss recognized when they occur regardless of cash flow.

Accrual Basis

1. Billing for services rendered		
ST-3 and Fund Financial Statements	District-Wide Financial Statements	
DR Receivable CR Revenue CR Deferred Inflow of Resources	DR Receivable CR Revenue	
Only the amount available to finance liabilities of the current period would be recognized as revenues.	Entire revenue recognized in the period in which service was provided. The timing of collections is not relevant.	

Accrual Basis

2. Employees earn vacation leave that will be taken or paid out in the future		
ST-3 and Fund Financial Statements	District-Wide Financial Statements	
No Expenditure Leave would be recognized as an expenditure to the extent it is expected to be liquidated with current spendable resources.	DR Expense CR Accrued Liability The liability has been incurred.	

Expenditures Explored

- Expenditures are decreases in net financial resources.
- In governmental funds, expenditures are usually recognized in the accounting period in which the goods or services are received and the liability for payment is incurred.
- However, in instances when current financial resources are not reduced as a result of the incurrence of a liability, <u>an expenditure is not</u> recorded.
 - Example is liability for compensated absences.

GASB Interpretation No. 6

- Clarifies the guidance for recognizing certain liabilities and expenditures in governmental funds.
- The matured portion of long-term indebtedness, to the extent it is expected to be liquidated with expendable available financial resources, should be recorded as a fund liability and expenditure.
- The unmatured portion of the long-term indebtedness represents a general long-term liability to be presented in the government-wide financial statements.

Types of Expenditures

- Operating day-to-day activities including payroll and related employee benefits
- Capital relate to the acquisition of capital assets
- Debt service represent the payment of principal and interest needed to service debt
- Intergovernmental charges relate to the transfer of resources from one school district to another, to or from other local governments, or to or from the state. Examples of such charges include contracted instructional services between public schools.

Expenditures/Expenses Recognition Points

- Expenses are defined as the outflows or expiration of assets or the incurrence of liabilities during a period from providing or producing goods, rendering services, or carrying out other activities that constitute the entity's primary operations.
- Difference between expenditure and expenses when dealing with acquisition and usage of capital assets (among other items).

Basis/Measurement - Recap

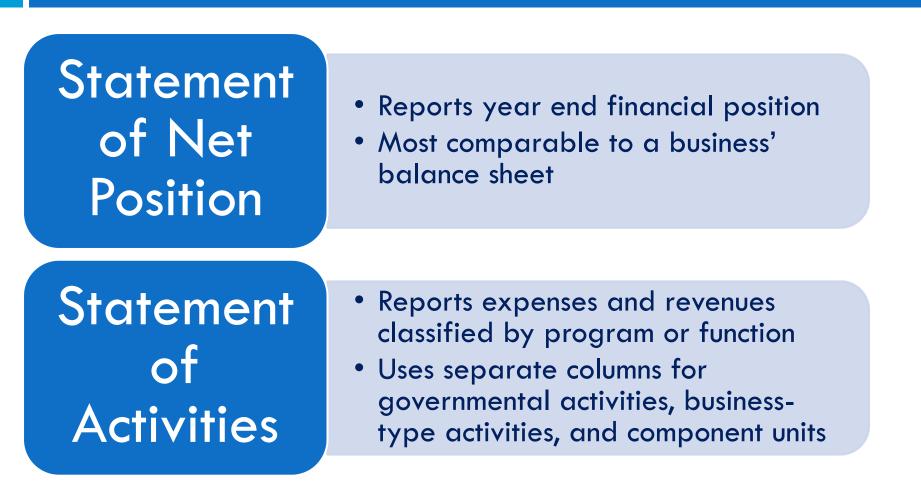
		Government-Wide
		Proprietary &
	Governmental Funds	Fiduciary Funds
Measurement Focus	Flow of current financial resources	Flow of economic resources
Terminology	Revenues Other Financing Sources Expenditures Other Financing Uses	Revenues Gains Expenses Losses
Basis	Modified Accrual	Accrual
Timing of Revenue Recognition	When measurable and available	When earned or an inflow is reasonably certain to be collected
Timing of Expenditure/Expense Recognition	When expenditure is incurred, if measurable with some exceptions such as interest, claims, compensated absences	When cost is incurred

GAFR PRINCIPLE #9 BASIC FINANCIAL STATEMENTS

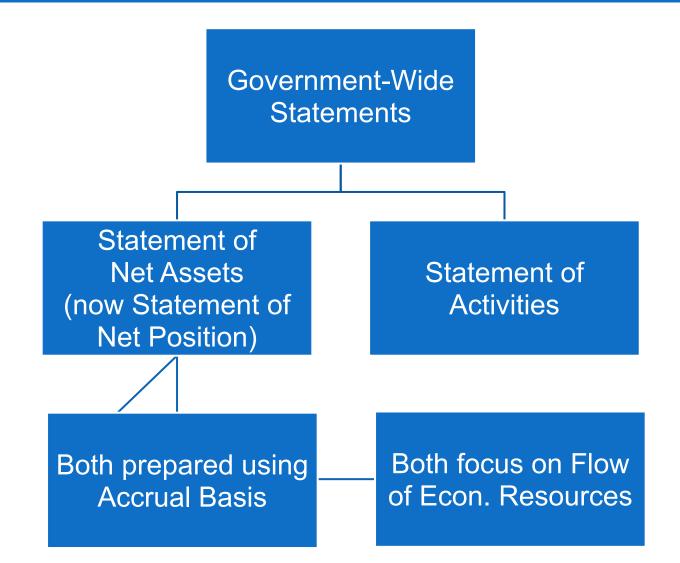
- Basic Financial Statements
 - Government-Wide Financial Statements
 - Fund Financial Statements

GASB 34/63

Government-Wide Financial Statements



GASB 34 (1999) Introduced Government-Wide Statements



GASB 63 - Statement of Net Position

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- Formerly called Statement of Net Assets
- Presents the same information as a balance sheet.
- It assesses the balance of a government's assets—the resources it can use to provide service and operate the government—against its liabilities—its obligations to turn over resources to other organizations or individuals.
- The difference between a government's assets and its liabilities is called *net position*. The name of the statement reflects its emphasis on what a government would have left over after satisfying its liabilities.
- Net position —its financial standing at a given point in time (typically, the end of the fiscal year). Financial position can be tracked over time to assess whether a government's financial health is improving or deteriorating.

	Governmental Activities	Business-Type Activities	Total
Assets:			
Cash and investments	\$15,977	\$8,173	\$24,150
Receivables, net	26,511	3,585	30,096
Internal balances	(927)	1,067	140
Net pension asset	-	77	77
Other assets	710	205	915
Capital assets	87,841	16,990	104,831
Total assets	130,112	30,097	160,209
Deferred outflows of resources	8,306	1,246	9,552
Liabilities:			
Tax refunds payable	11,305	-	11,305
Payable to local governments	7,019	-	7,019
Accrued liabilities and accounts payable	10,098	2,446	12,544
Other liabilities due within one year	6,791	1,795	8,586
Liabilities due in more than one year	73,611	26,471	100,082
Total liabilities	108,824	30,712	139,536
Deferred inflows of resources	1,014	299	1,313
Net position:			
Net investment in capital assets	70,561	1,746	72,307
Restricted for debt service and other purposes	3,618	4,016	7,634
Unrestricted deficits	(45,599)	(5,430)	(51,029)
Total Net Position	\$28,580	\$332	\$28,912

Condensed Statement of Net Position – Primary Government* As of March 31, 2017 (amounts in millions)

	c	Bovernmental Activities
Assets		
Cash and Cash Equivalents	\$	4,270,123.78
Cash with Fiscal Agent		1,658,966.59
Investments		34,943.62
Ad Valorem Property Taxes Receivable		4,565,281.40
Receivables (Note 4)		662,366.61
Inventories		63,423.25
Capital Assets (Note 5):		
Nondepreciable		1,259,149.09
Depreciable, Net		17,458,660.28
Total Assets		29,972,914.62
Deferred Outflows of Resources		
Employer Pension Contribution		1,632,859.58
Proportionate Share of Collective Deferred Outflows Related to Net Pension Liability		1,277,000.00
Employer Other Postemployment Benefits (OPEB) Contribution		655,894.43
Total Deferred Outflows of Resources		3,565,754.01
Liabilities		
Accounts Payable		230,214.36
Unearned Revenue		41,528.75
Salaries and Benefits Payable		1,582,497.28
Long-Term Liabilities:		
Portion Due or Payable Within One Year		265,366.10
Portion Due or Payable After One Year		46,868,214.85
Total Liabilities		48,987,821.34
Deferred Inflows of Resources		
Unavailable Revenue - Property Taxes		4,565,281.40
Proportionate Share of Collective Deferred Inflows Related to Net Pension Liability		3,187,000.00
Proportionate Share of Collective Deferred Inflows Related to Net Other		
Postemployment Benefits (OPEB) Liability		3,454,307.00
Total Deferred Inflows of Resources		11,206,588.40
Net Position		
Net Investment in Capital Assets Restricted for:		13,161,775.42
Debt Service		1,658,966.59
Capital Projects		1,541,518.44
Fleet Renewal		274,798.75
Other Purposes		287,118.92
Unrestricted		(43,579,919.23)
Total Net Position	\$	(26,655,741.11)

Statement of Activities

- Runs from left to right along the top and the proceeds downward on the right-hand side.
- It begins with expenses in the upper left-hand corner and presents program revenues to the immediate right. The upper right-hand corner calculates net expenses or net revenues — the difference between expenses and program revenues. The lower section then presents taxes and other general revenues, as well as other changes in net assets.
- Compares the costs (expenses) of a government's functions and programs with the resources those functions or programs generate themselves (program revenues).

				Prog	jram Revenue	s		R	et (Expenses) evenues and nanges in Net Position
					Operating	Ca	pital Grants		Total
		C	harges for	(Grants and		and	G	overnmental
Functions/Programs	Expenses		Services	C	ontributions	Co	ontributions		Activities
Governmental activities Instruction Instructional support Operation and maintenance Auxiliary services	\$ 54,914,578 17,507,906 7,907,069	\$	1,346,033 948,709 98,386	\$	33,115,638 8,722,487 1,527,907	\$	909,516 61,720 947,453	\$	(19,543,391) (7,774,990) (5,333,323)
Student transportation services	5,111,896		159,262		2,983,858		488,455		(1,480,321)
Food services	3,818,299		2,943,469		221,467		-		(653,363)
General administrative services	3,119,270		2,350		415,281		-		(2,701,639)
Other	1,144,358		840,541		173,858		-		(129,959)
Total governmental activities	\$ 93,523,376	\$	6,338,750	\$	47,160,496	\$	2,407,144		(37,616,986)

General revenues

Taxes	
Property taxes for general purposes	13,010,414
Local sales taxes	7,752,697
Alcohol beverage tax	593,285
Other taxes	57,710
Grants and contributions not restricted	3,040
City Council appropriations/payments	30,433,648
Investment earnings	203,399
Miscellaneous	1,141,220
Total general revenues	53,195,413
Change in net position	15,578,427
Net position, beginning of year	134,813,744
Adjustment to record proportionate share	
of collective net OPEB liability	(60,234,792)
Net position, beginning of year, as restated	74,578,952
Net position, end of year	\$ 90,157,379

Reporting Special Items and Certain Transfers

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The following items are reported as separate line items below General Revenues in the Statement of Activities:

- Special items are items within management's control that may be either unusual in nature or infrequent in occurrence.
- Extraordinary items are items or other events that are both unusual in nature and infrequent in occurrence.
- Transfers between governmental activities and business-type activities.

GAFR PRINCIPLE #9 BASIC FINANCIAL STATEMENTS

Governmental Fund Financial Statements

- Financial statements for governmental funds should be presented using the <u>current financial resources</u> measurement focus and the <u>modified accrual</u> basis of accounting.
- Revenues should be recognized in the accounting period in which they become available and measurable.
- Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for un-matured interest on general long-term liabilities, which should be recognized when due.

Governmental Fund Balance Sheet Equation



Fund Financial Statement Focus Comparison

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Governmental Funds	 Fiscal accountability Flow of current financial resources Modified accrual basis
Proprietary Funds	 Operational accountability Flow of economic resources Accrual basis
Fiduciary Funds	 Operational accountability Flow of economic resources Accrual basis

Fund Financial Statements

Governmental Funds	 Balance Sheet Statement of Revenues, Expenditures, and Changes in Fund Balance
Proprietary Funds	 Statement of Net Position Statement of Revenues, Expenses and Changes in Fund Net Position Statement of Cash Flows
Fiduciary Funds	 Statement of Fiduciary Net Position Statement of Changes in Fiduciary Net Position

	G	Other Capital Projects Governmental eneral Fund Fund Funds				vernmental	G	Total overnmental Funds
ASSETS								
Cash and cash equivalents Receivables, net	\$	17,079,415	\$	13,559,449	\$	6,170,279	\$	36,809,143
Accounts		54,064		-		4,800		58,864
Interest Due from other governments		19,219 809,420		2,737,663		- 167,050		19,219 3,714,133
Interfund receivable		25,476		2,757,005		24,506		49,982
Inventories		-		-		186,818		186,818
Total assets	\$	17,987,594	\$	16,297,112	\$	6,553,453	\$	40,838,159
LIABILITIES AND FUND BALANCES								
Liabilities								
Accounts payable	\$	906,048	\$	2,133,187	\$	241,126	\$	3,280,361
Due to other governments Unearned revenue		-		447,785		93,924 171,800		93,924 619,585
Interfund payable		36,495		447,705		13,487		49,982
Salaries and benefits payable		5,369,376		-		420,186		5,789,562
Total liabilities		6,311,919		2,580,972		940,523		9,833,414
Fund balances								
Nonspendable		-		-		186,818		186,818
Restricted		347,138		-		1,763,826		2,110,964
Committed		-		-		3,869,801		3,869,801
Assigned		329,275		13,716,140		-		14,045,415
Unassigned		10,999,262		-		(207,515)		10,791,747
Total fund balances		11,675,675		13,716,140		5,612,930		31,004,745
Total liabilities								
and fund balances	\$	17,987,594	\$	16,297,112	\$	6,553,453	\$	40,838,159

Statement of Revenues, Expenditures, and Changes in Fund Balance

- **Revenues** are shown by source or type and there is not a set list of revenue categories that must be shown, nor a required level of detail, which results in some variation from government to government.
- **Expenditures** generally are shown by function and object with the current operating expenditures presented apart from debt service and capital expenditures.
- Other financing sources and uses include the cash received when bonds are issued, as well as transfers between funds.
- Extraordinary and Special Items presented apart from revenues and expenditures.
- Fund Balance, Ending is derived from Net Changes in Fund Balance and Beginning Fund Balance and <u>should match</u> the total fund balances reported in the balance sheet.

	0	operal Fund	Ca	pital Projects Fund	Go	Other vernmental Funds	G	Total overnmental Funds
	G	eneral Fund		Fund		Funds		Funds
REVENUES								
State	\$	43,876,107	\$	2,400,896	\$	2,010	\$	46,279,013
Federal		60,554		-		4,603,095		4,663,649
Local		35,358,020		17,053,736		5,315,742		57,727,498
Other		295,073		-		78,179		373,252
Total revenues		79,589,754		19,454,632		9,999,026		109,043,412
EXPENDITURES								
Current								
Instruction		43,309,040		890,266		5,297,075		49,496,381
Instructional support		15,069,630		50,376		1,930,899		17,050,905
Operation and maintenance		6,848,300		876,456		96,880		7,821,636
Auxiliary services		4,699,899		488,455		4,273,676		9,462,030
General administrative services		2,874,939		-		245,190		3,120,129
Other		295,835		-		828,430		1,124,265
Capital outlay		79,975		16,604,419		-		16,684,394
Debt service								
Principal retirement		-		-	-	593,263		593,263
Total expenditures		73,177,618		18,909,972		13,265,413		105,353,003
Excess (deficiency) of revenues								
over expenditures		6,412,136		544,660		(3,266,387)		3,690,409
OTHER FINANCING SOURCES (USES)								
Transfers in		288,273		3,000,000		2,106,155		5,394,428
Capital leases		_		_		1,763,959		1,763,959
Proceeds from the sale of assets		-		21,042		-		21,042
Indirect cost		314,082		-		-		314,082
Other sources		58,392		-		-		58,392
Transfers out		(5,106,155)	_	-		(288,273)		(5,394,428)
Total other financing sources (uses)		(4,445,408)		3,021,042		3,581,841		2,157,475
Net changes in fund balances		1,966,728		3,565,702		315,454		5,847,884
Fund balances, beginning of year		9,708,947		10,150,438		5,297,476		25,156,861
Fund balances, end of year	\$	11,675,675	\$	13,716,140	\$	5,612,930	\$	31,004,745

GAFR PRINCIPLE #9 BASIC FINANCIAL STATEMENTS

- Proprietary fund statements of net position and revenues, expenses, and changes in fund net position should be presented using the <u>economic resource</u> measurement focus and the <u>accrual</u> basis of accounting.
- Financial statements of fiduciary funds should be reported using the <u>economic resources</u> measurement focus and the <u>accrual</u> basis of accounting except for the recognition of certain liabilities of defined benefit pension plans and certain postemployment healthcare plans.

GAFR PRINCIPLE #10 BUDGETING, BUDGETARY CONTROL, & BUDGETARY REPORTING

- A <u>plan of financial operation</u> embodying an estimated of proposed expenditures for a given period and the proposed means of financing them.
- Plan to finance public policy expenditures for coming fiscal year.
- Management Control Device
- Legislative Monitoring Device

GAFR PRINCIPLE #10 BUDGETING, BUDGETARY CONTROL, & BUDGETARY REPORTING

 An annual budget(s) should be adopted by every governmental unit.

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- The accounting system should provide the basis for appropriate budgetary control.
- Common terminology and classification should be used consistently throughout the budget, accounts and financial statements.

GAFR PRINCIPLE #10 BUDGETING, BUDGETARY CONTROL, & BUDGETARY REPORTING

 Budgetary comparison schedules should be presented for the General Fund and each major special revenue fund that has a legally adopted budget as part of the required supplementary information (RSI).

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 Governments may elect to present the budgetary comparisons as part of the basic financial statements.

Reporting Budgeted and Actual Results

- Individual fund budgetary comparisons are required to be presented at the legal level of budgetary control, which represents the fund, program, or organizational unit at which expenditures may not exceed appropriations without a formal budgetary amendment.
- Actual amounts in a budgetary comparison should be presented using the government's budgetary basis (cash, accrual, or modified accrual).

GAFR PRINCIPLE #10 BUDGETING, BUDGETARY CONTROL, & BUDGETARY REPORTING

- The budgetary comparison schedule should present:
- 1. the <u>original</u> budget
- 2. the <u>final</u> appropriated (amended) budgets for the reporting period
- 3. <u>actual inflows, outflows, and balances</u>, stated on the government's budgetary basis.

BUDGETARY ACCOUNTS

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- **Estimated Revenues** are expected resource inflows from activities that constitute the normal, operating activities of the entity.
- Unallotted Appropriations are the legal spending limits set by legislative authority which specify planned resource outflows (expenditures) and obligations to be incurred from activities that constitute the normal, operating activities of the entity.
- Allotted Appropriations are the portion of the planned spending amount that are available for commitment by the agency or program.
- Estimated Other Financing Sources are expected resource inflows from events other than estimated revenues.

BUDGETARY ACCOUNTS

- Estimated Other Financing Uses are planned resource outflows or obligations to be incurred from activities other than appropriations.
- Estimated Equity Transfers In are planned nonrecurring resource transfers between funds.
- Estimated Equity Transfers Out are planned nonrecurring resource transfers between funds.
- Budgetary Fund Balance is the expected net change to fund resources from anticipated revenues and expenditure activity.

BUDGETARY ACCOUNTS

BUDGETARY ACCOUNTS

NORMAL BALANCE

debit

credit

credit

debit

credit

debit

credit

debit/credit

ESTIMATED REVENUES UNALLOTTED APPROPRIATIONS ALLOTTED APPROPRIATIONS ESTIMATED OTHER FINANCING SOURCES ESTIMATED OTHER FINANCING USES ESTIMATED EQUITY TRANSFERS IN ESTIMATED EQUITY TRANSFERS OUT BUDGETARY FUND BALANCE

Budgetary and Operating Account Relationships

Budgetary Accounts	Operating Accounts	Budgetary Status
Estimated Revenues (Debit)	Revenues (Credit)	Net balance indicates deficit (excess) of operating (actual) vs. budgeted revenues.
Estimated Other Financing Sources (Debit)	Other Financing Sources (OFS) (Credit)	Net balance indicates the amount of remaining or overspent interfund transfer authority.
Appropriations (Credit)	Expenditures (Debit)	Appropriations minus the sum of Expenditures and Encumbrances indicates remaining or overspent expenditure authority.
Estimated Other Financing Uses (Credit)	Other Financing Uses (OFU) (Debit)	Net balance indicates the amount of remaining or overspent interfund transfer authority.
Encumbrances (Debit)	N/A	An encumbrance has a normal debit balance because it is a commitment to make an expenditure.

GAFR PRINCIPLE #11 ACCOUNT CLASSIFICATION

Balance Sheet Accounts (permanent)

- Assets
- Liabilities
- Fund Balance/Net Position

Operating Statement Accounts (temporary)

- Revenues
- Expenditures/Expenses
- Gains/Losses
- Other Financing Sources/Uses (transfers in/out)

Balance Sheet and Operating Statement Accounts Recap

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Operating Statement Accounts Revenues Expenditures Other Financing Sources Other Financing Uses

GAFR PRINCIPLE #11

TRANSFER, REVENUE, EXPENDITURE AND EXPENSE ACCOUNT CLASSIFICATION

- Transfers should be classified <u>separately</u> from fund revenues and expenditures or expenses in the basic financial statements.
- Proceeds of general long-term debt issues should be classified <u>separately</u> from revenues and expenditures in the governmental fund financial statements.
 - Normally Other Financing Sources.

GAFR PRINCIPLE #11

TRANSFER, REVENUE, EXPENDITURE AND EXPENSE ACCOUNT CLASSIFICATION

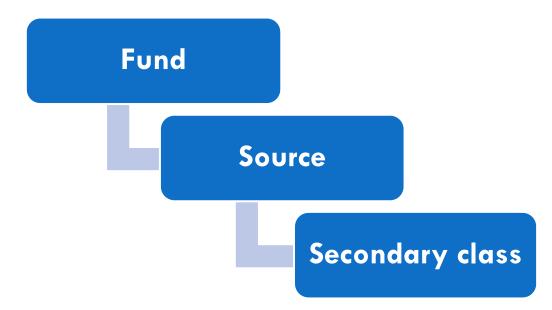
Governmental fund

- Revenues should be classified by <u>fund and source.</u>
- Expenditures should be classified by <u>fund, function (or program)</u>
 <u>organization unit, activity, character,</u>
 <u>and principal classes of objects</u>.

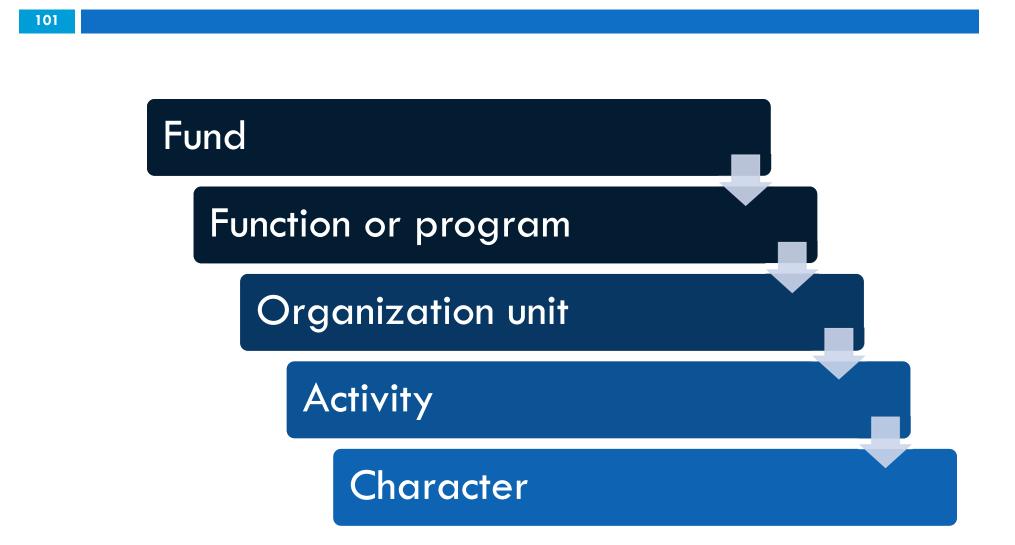
GAFR #11 - Revenue Classification

- Revenue usually includes all financial resource inflows— all amounts that increase the fund balance of a fund. A government may raise revenues only from sources available to it by law.
 - Revenues are classified by:

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GAFR #11 - Expenditure Classification



GAFR PRINCIPLE #11 TRANSFER, REVENUE, EXPENDITURE AND EXPENSE ACCOUNT CLASSIFICATION

- The Statement of Activities (government-wide) should present governmental activities <u>at least</u> <u>at the level of detail required in the</u> <u>governmental fund</u> Statement of Revenues, Expenditures, and Changes in Fund Balance
 - At a minimum by function.
- Governments should present business-type activities at least by segment.

GAFR PRINCIPLE #12 COMMON TERMINOLOGY AND CLASSIFICATION

- A common terminology and classification should be used consistently throughout the budget, the accounts, and the financial reports.
- Showing budgetary compliance as well as financial position is an important component of government's accountability.
- Readers of financials should be able to assess financial position, ability to provide services, debt load, etc.

GAFR PRINCIPLE #13 ANNUAL FINANCIAL REPORTS

- An annual comprehensive financial report (ACFR) should be prepared and published, covering all activities of the primary government (including its blended component units) and providing an overview of all discretely presented component units of the reporting entity.
- LEAs are <u>not required</u> to prepare a ACFR however their reports must provide:
 - Management Discussion and Analysis
 - Government-Wide Financials
 - Fund Financials
 - Notes to the Financial Statements
 - Required Supplementary Information other than MD&A

Three Sections of a ACFR

1. Introductory Section

- Letter of Transmittal should cite legal and policy requirements for the report
- Description of the government
- Normally from the Chief Financial Officer

2. Financial Section

- Auditor's Report
- Management Discussion and Analysis*
- Basic Financial Statements*
- Required Supplementary Information*
- Other Supplementary Information

*<u>Minimum</u> requirements for general purpose external financial reporting

Sections of a ACFR (continued)

3. Statistical Section

- Tables and charts showing demographic and economic data
- Financial trends
- Fiscal capacity
- Operating information of the government in the detail needed by readers who are more than casually interested in the activities of the government.

GAFR PRINCIPLE #13 ANNUAL FINANCIAL REPORTS

From the Financial Section of the ACFR, the Basic financial statements include:

- Management's Discussion and Analysis
- Government Wide Financial Statements
- Fund Financial Statements

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- Notes to the financial statements
- Required Supplementary Information (RSI)

Management Discussion and Analysis (MD&A)

- GASB 37 guidance SLG management is to provide, in plain terms, an overview of the government's financial activities and position.
- Part of RSI and must include:

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- Brief discussion of financial statements.
- Condensed financial information from the govt-wide statements comparing CY with PY
- Analysis of overall financial position and results of operations
 - Has financial position improved or deteriorated?

Management Discussion and Analysis (MD&A) (continued)

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- An analysis of balances and transactions of individual funds.
- An analysis of significant variations between original and final budget amounts.
- Descriptions of significant capital asset and longterm debt activity during the FY.
- Description of any known facts, decisions, or conditions that would have a significant effect on the government's financial position or results of operations. (GASB 37)

Interim Financial Statements and Annual Budgets

- School Fiscal Accountability Act (2006-196) requires LEA to post monthly financial reports and annual school budgets on the local school board's website.
- Appropriate interim financial statements and reports of financial position, operating results, and other pertinent information should be prepared to facilitate management control of financial operations, legislative oversight, and, where necessary or desired, for external reporting purposes.
- Local superintendents are required to provide monthly financial reports, monthly check register report, and other information for the local boards of education as required by the Act No. 2006-196.
 - Exhibit F-I-A Exhibit F-III-C

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- Should be an agenda item for the School Board meeting and posted online
- Actual reports should tie back to Trial Balance
- Year-end financial information should be published in your local newspaper per Act 2006-196.

Note Disclosures

- Integral part of the basic financial statements
- First note is summary of significant accounting policies including
 - Brief description of component units and relationships
 - Descriptions of activities of major funds, internal service funds, and fiduciary fund types
 - Discussion of financial statements and the measurement focus and basis of accounting used in the government-wide statements

Note Disclosures (continued)

- Policy for capitalizing assets and for estimating the useful life of assets
- Description of the type of transactions included in program revenues and the policy for allocating indirect expenses to functions in statement of activities
- Other note disclosures should include description of cash deposits; investments; contingent liabilities; outstanding encumbrances; effects of events after date of financials; annual pension/OPEB costs and net pension obligation; debt service requirements; etc.

Basic Financial Statements Overall Objectives

- Improve Fiscal Accountability:
 - Focus on major individual funds
 - Focus on individual fund budgets
 - Provide original budget data
- Improve Operational Accountability:
 - Economic Measurement of Government Activities
 - Provide Government-Wide Statements
 - Provide Management's Discussion and Analysis

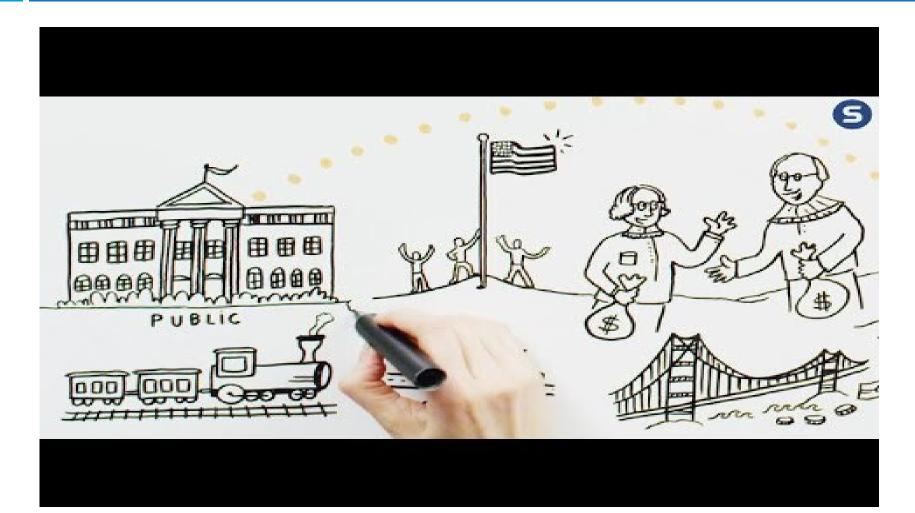


IMPLEMENTATION DATES FOR SLG GOVERNMENTS

GASB Statements	Effective for Fiscal Period Beginning After	September 30 th FY End
GASB 94	June 15, 2022	FY 2023
GASB 95	Temp relief due to COVID-19	Postponed GASB 87 to FY 2022
GASB 96	June 15, 2022	FY 2023
GASB 97	June 15, 2021	FY 2022
GASB 98 CAFR to ACFR	Ending After December 15, 2021	FY 2022
GASB 99	June 15, 2022 (Leases, PPPs & SBITAs)	FY 2023
GASB 100	June 15, 2023	FY 2024
GASB 101	December 15, 2023	FY 2025

- GASB 94, Public-Private and Public-Public Partnerships and Availability Payment Arrangements
 - Issued March 2020
 - Effective Date: Fiscal years beginning after June 15, 2022 (FY 2023)
- PPPs agreements between government and another party engaged in providing services to government's constituents
 - Toll roads concessions, community post offices, urban renewal projects, delivery of fiber internet
- Largest P3 University of California, Merced
 - \$1.35 billion design, build, finance, operate and maintain (DBFOM) project; APA project
 - Student housing, classrooms, teaching and research space, student wellness, counseling facilities and recreational spaces for up to 10,000 students

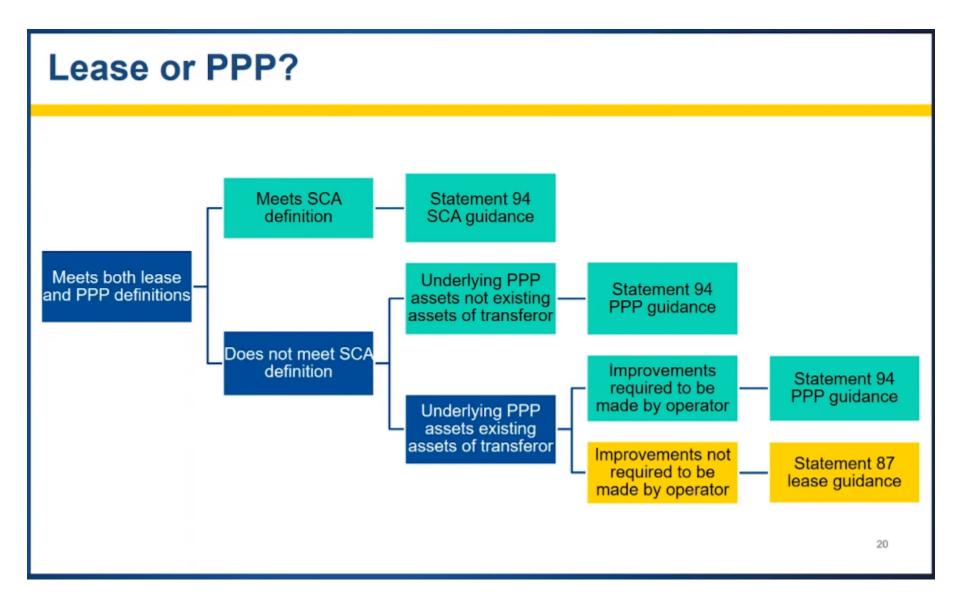
Public Private Partnerships & APAs



- PPP an arrangement in which a government (transferor) contracts with an operator (governmental or nongovernmental) to provide public services by conveying control of a right to operate a nonfinancial asset, such as infrastructure or other capital asset, for a period of time in an exchange or exchange-like transaction
- Generally result in government transferring obligation to provide certain public services to an external entity

- Some PPPs are Service Concession Arrangements (SCAs) a PPP in which all are met:
 - Transferor conveys right and obligation to provide public services through use and operation of underlying PPP asset in exchange for significant consideration (e.g. up-front payment, installment payments, new facility or improvements to existing facility)
 - Operator compensated by fees from third parties; excludes collect & remit arrangements
 - Transferor determines or has ability to modify or approve which services are provided, to whom services are provided and prices or rates charged for services
 - Transferor entitled to significant residual interest in the service utility of underlying PPP asset at end of agreement
 - Ex. Government transfers operation of toll road; government receives up-front payment and operator collects tolls; toll road reverts back to government at end of agreement

- PPPs that meet definition of a lease should apply GASB 87 if
 - Existing assets of transferor are the only underlying PPP assets
 - Improvements are not required to be made by operator to existing assets
 - PPP does not meet definition of SCA
- Big difference PPPs are required to provide public service



Accounting for PPPs is determined by source of the underlying asset

Type I

Underlying asset is an existing asset of transferor, with or without operator improvemens Type II Underlying asset is new asset purchased or constructed by the operator and PPP is a SCA **Type III** Underlying asset is new asset purchased or constructed by the operator and PPP is not a SCA

- Transferor recognition and measurement for PPPs
 - Recognize a receivable for installment payments to be received
 - Measure at the present value of PPP payments expected to be received during PPP term, reduced by provision for estimated uncollectible amounts; using rate transferor charges operator
 - Amortize discount to interest revenue
 - Include
 - Fixed payments
 - Variable payments based on index or rate using index or rate at commencement
 - Variable payments fixed in substance
 - Minimum payment for payments based on usage
 - Residual value guarantee payments fixed in substance
 - If required & amount can be reasonable estimated
 - Remeasure receivable under certain circumstances

Transferor recognition and measurement for PPPs

- Type I: If underlying asset is existing asset → Continue to recognize underlying PPP asset
- If underlying asset is purchased or constructed
 - Type II: SCA → Recognize asset when placed into service at acquisition value (how much would it cost govt to purchase)
 - Type III: Not SCA → Recognize receivable for asset based on operator's estimated carrying value of asset as of expected date of transfer in ownership (Operator's historical cost less accumulated at expected date of transfer)
- Recognize an asset for improvements made by operator to PPP asset at acquisition value when improvements placed into service

Transferor recognition and measurement for PPPs

- Recognize a deferred inflow of resources as the sum of the following assets when related assets are recognized
 - Amount of initial measurement of receivable for installment payments
 - PPP payments received from operator at commencement
 - Amount of initial measurement for PPP asset purchased or constructed under SCA
 - Amount of initial measurement for improvements to underlying PPP asset
 - Amount of initial measurement of receivable for PPP asset purchased or constructed under PPP that not a SCA
- Recognize deferred inflow of resources as inflow of resources (revenues) in systematic and rational manner over PPP term

- Availability Payment Arrangements
 - Government compensates an operator for activities that may include designing, constructing, financing, maintaining or operating an underlying nonfinancial asset for a period of time
 - Payments are based on asset's availability for use rather than on tolls, fees, or similar revenues or other measures of demand
 - In an APA, government procures a capital asset or service, rather than receiving compensation to allow another to provide public services

- Accounting and reporting for APAs
 - Components of APA related to the design, construction or financing of a nonfinancial asset in which asset transfers to government at the end of agreement
 - Report as a financed purchase of underlying nonfinancial asset
 - Components of APA related to providing services for the operation or maintenance of asset
 - Account for as outflows of resources (expense) by the government in the period to which payments relate

- Availability Payment Arrangement Example
- Prince George County Public Schools, Maryland
 - First district in the US to accelerate the delivery of a group of public K-12 school buildings
 - Through a design-build-finance-maintain (DBFM) Alternative Financing Model
 - Expected to save \$174 million in deferred maintenance and construction costs & build new schools faster
 - A Guide to K-12 Public Private Partnerships Brailsford & Dunleavy
 - https://p3resourcecenter.com/wp-content/uploads/2021/08/A-Guide-To-K-12-P3-Partnerships.pdf

GASB 96, Subscription-Based

Information Technology Arrangements

- Issued May 2020
- Effective Date: Fiscal years beginning after June 15, 2022 (FY 2023); Applied retroactively by restating all periods presented
- Statement:

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- Defines a Subscription-Based Information Technology Arrangement (SBITA)
- Establishes that a SBITA results in a right-to-use subscription asset (intangible) & corresponding liability
- Provides capitalization criteria for outlays other than subscription payments, including implementation costs
- Requires note disclosures regarding a SBITA
- In general, standards for SBITAs are based on standards established in Statement 87, Leases
- Requires recognition of Subscription Asset and Subscription Liability

- Prior to this Statement, there was no accounting or financial reporting guidance for SBITAs
- □ Objective of GASB 96:
 - Better meet the information needs of FS users by:
 - Establishing uniform accounting and financial reporting guidance for SBITAs
 - Improving comparability among governments
 - Enhance understandability, reliability, relevance and consistency of information about SBITAs

Exclusions

- Contracts that convey control of right to use another party's combination of IT software and tangible capital assets that meet definition of lease under GASB 87 IF software component insignificant when compared to cost of underlying tangible capital asset
- Governments that provide right to use their IT software and associated tangible assets to other entities through SBITAs
- Contracts subject to GASB 94, PPPs & APAs
- Licensing arrangements that provide a perpetual license to use vendor's software (GASB 51, Intangible Assets)

Definition

- Contract that conveys control of the right to use another party's (SBITA vendor's) IT software, alone or in combination with tangible capital assets
- Excludes contracts that solely provide IT support services
- Includes contracts that contain **both** a right-to-use IT asset component and an IT support services component

- Subscription Term period during which government has a noncancellable right to use underlying IT asset, plus the following:
 - Periods covered by govt's option to extend
 - Periods covered by govt's option to terminate
 - Periods covered by vendor's option to extend
 - Periods covered by vendor's option to terminate
 - Test: Govt determines it is **Reasonably Certain** to extend OR terminate
- Periods for which both govt and vendor have option to terminate without permission from other party are excluded from term (or where both have to agree to extend)

- Government should reassess term if one or more of the following occur:
 - Govt or SBITA vendor exercises an option that was previously determined reasonably certain WOULD NOT
 - Govt or SBITA vendor does not exercise option that was previously determined reasonably certain WOULD
 - Event specified in SBITA contract that requires extension or termination takes place

- Short-term SBITAs
 - Maximum possible term of 12 months or less
 - Including options to extend, regardless of their probability of being exercised
 - Periods for which both govt & SBITA vendor have an option to terminate without permission from other party s/b excluded from term
 - Recognized short-term subscription payments as outflows (expenses)

- Recognition and measurement for SBITAs other than Short-Term SBITAs
 - At commencement of subscription term, government should recognize:
 - Subscription liability
 - Intangible right-to-use asset (subscription asset)

- Subscription liability measured at present value of subscription payments & should include:
 - Fixed payments
 - Variable payments that depend on index or rate, measured using index or rate as of commencement
 - Variable payments fixed in substance
 - Example: payments based on usage, but there is a minimum required payment each period
 - Payments for penalties for terminating SBITA, if included in subscription term
 - Subscription contract incentives receivable from vendor
 - Any other payments to SBITA vendor reasonably certain of being required

- Subscription liability
 - Discounted using interest rate vendor charges govt
 - If not readily determinable, use government's incremental borrowing rate
 - Estimate of interest rate that would be charged for borrowing subscription payments during term
 - Government should calculate amortization of discount on the liability and report as outflow of resources (interest expense)
 - Subscription payments allocated first to accrued interest liability and then to subscription liability

- Remeasure liability if one or more of the following changes occur (and expected to significantly affect amount of liability)
 - Change in subscription term
 - Change in estimated amounts for subscription payments
 - Change in interest rate vendor charges govt
 - Contingency for variable payments is resolved and those payments will now be made
 - IF liability remeasured, liability should also be adjusted for any change in index or rate used to determine variable payments (don't remeasure solely for rate/index change)
 - Update discount rate as part of remeasurement (but not solely for change in incremental borrowing rate)

- Subscription Asset
 - Measure subscription asset as the sum of the following, less any SBITA vendor incentives:
 - Amount of the initial measurement of subscription liability
 - Payments associated with SBITA contract made to vendor at commencement of term
 - Capitalizable initial implementation costs see next slide
 - Subscription asset should be amortized over shorter of the subscription term or useful life of the underlying IT asset
 - Reported as outflow of resources (amortization expense)
 - Subscription asset generally should be adjusted by same amount of liability when liability is remeasured

- Outlays other than subscription payments:
- Preliminary Project Stage Expense as incurred
 - Evaluating alternatives, determining needs, selecting vendor
- Initial Implementation Stage Capitalize as part of the subscription asset (unless short-term SBITA)
 - Configuration, coding, testing and installation
- Operation and Additional Implementation Stage Expense as incurred
 - Maintenance, troubleshooting, other activities related to ongoing access
- Training costs Expense as incurred, regardless of stage

- Financial statements prepared using Current Financial Resources Measurement Focus
 - Report expenditure and other financing source in period subscription asset is initially recognized
 - Measured at subscription liability
 - Subscription payments account for consistent with debt service payments on long-term debit
 - Debit expenditure; credit cash

- Notes to Financial Statements
 - General description of SBITAs
 - Total amount of subscription assets, and related accumulated amortization; separate from other capital assets
 - Amount of outflows for variable payments and/or other payments not included in measurement of liability
 - Principal and interest requirements, separately, for each of five subsequent years; five-year increments thereafter
 - Commitments under SBITAs before commencement
 - Components of any loss associated with impairment

- □ How to prepare?
 - Similar approach to GASB 87, Leases
 - Prepare an inventory of all SBITAs
 - Review contracts awarded & expenditure details for related object codes
 - May be able to use GASB 87 implementation software for GASB 96

GASB 98, The Annual Comprehensive Financial Report

- Term comprehensive annual financial report replaced with annual comprehensive financial report (ACFR)
 Effective: Fixed years ending after December 15
- Effective: Fiscal years ending after December 15, 2021

- Issued April 2022
- Effective Date
 - Requirements related to leases, PPPs and SBITAs effective for fiscal years beginning after June 15, 2022 (FY 2023)
- Omnibus of, relating to, or providing for many things at once
 - Omnibus bill proposed law that covers a number of diverse or unrelated topics
- Addresses practice issues identified during implementation and application of certain GASB Statements

- Leases, PPPs & SBITAs
- Additional guidance on determining contract term
 - Exclude from term options to terminate where both parties can terminate without permission from other party
 - Generally exclude options to terminate that depend on action/inaction of either party (e.g. default on payments)
 - Exclude periods in lease term after which a purchase option is reasonably certain to be exercised (considered option to terminate)
- Additional guidance on calculating contract receivables and liabilities, respectively
 - Include variable payments that depend on index or rate or that are fixed in substance
 - Exclude all other variable payments those based on future performance or usage

- Additional guidance on remeasurement of contract receivable or liability
 - Don't remeasure solely for change in index/rate used for variable payments
 - Original Statement language "not required to be remeasured"
 - Omnibus language "should not be remeasured"
 - Don't remeasure for change in incremental borrowing rate (when used for discount rate)
 - Remeasure with change in rate charged by one party to the other if used for discount rate (lessor to lessee; SBITA vendor to government)

- Reassess term for short-term leases & SBITAs
 - If reassessed term is greater than 12 months, no longer short-term; use original inception date
 - Term should be assessed beginning at date of modification for purposes of measuring asset or liability
- Omnibus 2022 other topics
 - Financial Guarantees guarantee of obligation of legally separate entity or individual
 - Other Derivative Instruments Neither investment or hedging
 - Replacement of LIBOR

□ Issued June 2022

- Effective: Fiscal years beginning after June 15, 2023 (FY 2024)
- Statement establishes accounting and financial reporting requirements for:
 - Accounting changes
 - 1) Change in accounting principle; 2) change in accounting estimate; 3) change to or within financial reporting entity
 - Correction of an error in previously issued financial statements (error correction)

Change in Accounting Principle What it is...

- Change from one GAAP principle to another GAAP principle; newly adopted principle preferable (but both acceptable)
 - Must be more reliable, relevant, timely, consistent, comparable or understandable)
- Implementation of new authoritative pronouncements

Change in Accounting Principle What it's not...

- Initial adoption and application to transactions or other events that are:
 - Clearly different in substance from those previously occurring
 - Are occurring for the first time
 - Were previously immaterial
- Change from applying non-GAAP to applying GAAP
 - Error!

- Change in Accounting Estimate
 - Amounts subject to measurement uncertainty
 - Outputs determined based on inputs such as data, assumptions and measurement methodologies
 - Change occurs when inputs change
 - Justified on the bases that the new methodology is preferable; except in cases where change is required

Examples:

Change in method used to depreciate capital assets; useful life estimate

Change in valuation technique used to measure fair value

Change in methodology or assumptions for allowance for uncollectible AR

- □ Change to or Within Financial Reporting Entity
 - Addition or removal of a fund resulting from movement of continuing operations (not new operations)
 - Change in fund's presentation as major or nonmajor
 - Addition or removal of a component unit
 - Change in component unit's presentation as blended or discretely presented
- Error Correction

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Results from mathematical mistakes, mistakes in application of accounting principles, or oversight or misuse of facts that existed at the time financial statements were issued

Change in Accounting Principle

- Retroactively restate financial statements for all prior periods presented
- Restate beginning net position for earliest period presented to report cumulative effect on periods prior to those presented
- Notes to Financial Statements
 - Nature of the change
 - **FS** line items affected; Identify new pronouncement implemented
 - Reason for change except for new pronouncement
 - Why application of new standard is preferable

Change in Accounting Estimate

- Report prospectively in the reporting period in which the change occurs
- Notes to Financial Statements
 - Nature of change in accounting estimate
 - Identification of financial statement line items affected
 - If change in measurement methodology
 - Reason for the change
 - Explanation for why new methodology is preferable, except when required

- Change to or within Financial Reporting Entity
 - Reported by adjusting current reporting period's beginning net position as if the change occurred as of the beginning of reporting period
- Notes to Financial Statements

- Nature of change to or within reporting entity
- Reason for the change, except for change in fund's presentation on from meeting or not meeting major fund threshold

Error Correction

- Retroactively restate financial statements for all prior periods presented
- Restate beginning net position for cumulative effect of error correction of the earliest period presented
- Notes to Financial Statements
 - Date of the error and its correction
 - Periods affected by error; line items affected
 - For FS that present a single period, effect on prior period's change in net position had the error not occurred
 - For comparative FS, effect of error correction on change in net position of the prior period

Notes to Financial Statements

- Government should disclosure
 - Effects on beginning net position, fund balance or fund net position of earliest period adjusted or restated
 - Each change in accounting principle (including implementation of new pronouncements)
 - Each change to or within financial reporting entity
 - Each error correction
 - Disclosed in tabular format that reconciles beginning balances as previously reported to beginning balances as adjusted or restated
 - Unless separately displayed in the financial statements

	As	2/31/20X1 Previously Reported	the	e to or within Financial ing Entity (A)	the l	to or within Financial ng Entity (B)	_ Error C	correction (C)		2/31/20X1 Restated
Government-Wide										
Governmental Activities	\$	768,033	\$	-	\$	-	\$	71,312	\$	839,345
Business-Type Activities		543,163		(2,184)		-		-		540,979
Total Primary Government	\$	1,311,196	\$	(2,184)	\$	-	\$	71,312	\$	1,380,324
Governmental Funds										
Major Funds:										
General Fund	\$	631,607	\$	-	\$	-	\$	-	\$	631,607
Fund A		100,922		-		-		-		100,922
Nonmajor Funds		40,486		-		-		-		40,486
Total Governmental Funds	\$	773,015	\$	-	\$	-	\$	-	\$	773,015
Proprietary Funds Major Funds: Enterprise Fund C Enterprise Fund D	\$	418,910 74,831	\$	- (2,184)	\$	-	\$	-	\$	418,910 72,647
Nonmajor Funds		49,422		(_,:::)		-		-		49,422
Total Proprietary Funds	\$	543,163	\$	(2,184)	\$		\$		\$	540,979
Fiduciary Funds Pension and Other Employee Benefit Trust Funds	\$	3,071,227	\$	-	\$	-	\$	-	\$	3,071,227
Discretely Presented Component Units										
ABC Authority	\$	1,696	\$	-	\$	-	\$	-	\$	1,696
QRS Foundation		-		2,184		-		-		2,184
XYZ Foundation		-		-		1,500		-		1,500
Nonmajor Component Units		2,730		-		-		-		2,730
Total Discretely Presented Component Units	\$	4,426	\$	2,184	\$	1,500	\$	-	\$	8,110
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Funds			Governm	nent-Wi	de	Component Units			5	
Enterp	orise Fund D					QRS F	oundation	XYZ F	oundation	
\$	74,831	\$	768,033	\$	543,163	\$	-	\$	-	
	(2,184)		-		(2,184)		2,184		-	
	-		-		-		-		1,500	
	-		71,312		-		-		-	
\$	72,647	\$	839,345	\$	540,979	\$	2,184	\$	1,500	
		Enterprise Fund D \$ 74,831 (2,184) -	Gov Enterprise Fund D A \$ 74,831 \$ (2,184) - -	Enterprise Fund D Governmental Activities \$ 74,831 \$ 768,033 (2,184) - - - - 71,312	Enterprise Fund D Governmental Activities Bus A \$ 74,831 \$ 768,033 \$ (2,184) - - - - - - 71,312 -	Enterprise Fund D Governmental Activities Business-Type Activities \$ 74,831 \$ 768,033 \$ 543,163 (2,184) - (2,184) - - - - 71,312 -	Enterprise Fund D Governmental Activities Business-Type Activities QRS F \$ 74,831 \$ 768,033 \$ 543,163 \$ (2,184) - (2,184) (2,184) - - - - - 71,312 - -	Enterprise Fund D Governmental Activities Business-Type Activities QRS Foundation \$ 74,831 \$ 768,033 \$ 543,163 \$ - (2,184) - (2,184) 2,184 - - - - 71,312 - - -	Enterprise Fund DGovernmental ActivitiesBusiness-Type ActivitiesQRS FoundationXYZ Foundation\$74,831\$768,033\$543,163\$-\$(2,184)-(2,184)-(2,184)2,184\$71,312	

Reporting Units Affected by Adjustments to and Restatements of Beginning Balances

Required Supplementary Information and Supplementary Information

- Change in accounting principle or reporting entity
 - Reporting periods should be adjusted or restated in same manner as FS
 - For prior periods earlier that those presented in FS, RSA or SI should not be restated
 - If prior-period information presented in RSI or SI is not consistent with current-period information, explanation should be provided
 - Include reference to related note disclosure in MD&A

- Required Supplementary Information and Supplementary Information
 - Error correction

- Restate for periods presented in financial statements
- If error affects periods earlier that those presented in FS, all affected information should be corrected by restating information for those periods in RSI or SI
- Information affected should be identified as restated or not restated, as appropriate
- Explanation of error should be provided

- Issued June 2022
- Effective: Fiscal years beginning after December 15, 2023 (FY 2025)
- Background Replaces Statement 16
 Lack of guidance for certain types of leave
 - Inconsistent application of those standards
- Statement establishes standards of accounting and financial reporting for:
 - Compensated absences
 - Associated salary related payments

- Compensated absence is leave for which an employee may receive one or more
 - Cash payment when leave is used for time off
 - Other cash payments, such as payment for unused leave upon termination of employment
 - Noncash settlements, such as conversion to defined benefit postemployment benefits
 - Payment could occur during employment or upon termination of employment
 - Examples: vacation (annual) leave, sick leave, paid time off (PTO), holidays, parental leave, bereavement leave, certain types of sabbatical leave (employee not required to perform any significant duties for government)

- Recognition and measurement
 - Liabilities should be recorded (using economic resources measurement focus) for:
 - Leave that has not been used
 - Leave that has been used but not yet paid or settled
 - Aggregation not required
 - Accrued payroll can be used for leave used but not paid
 - Include applicable salary-related payments

- Liability should be recognized for leave that has not been used if all of the following are true:
 - Leave is attributable to services already rendered
 - Employee has performed services required to earn leave
 - Leave accumulates
 - Carried forward from reporting period in which it was earned to a future reporting period
 - Leave is more likely than not to be used for time off or otherwise paid in cash or settled through noncash means
 - A likelihood of more than 50 percent
 - Change from probable in Statement 16
 - GASB believes application of probable could be interpreted as a high threshold; may result in understatement of liability

- Exclude from recognition as liability
 - Leave that is more likely than not to be settled through conversion to defined benefit postemployment benefits
 - Compensated absences dependent upon occurrence of sporadic events
 - Parental leave, military leave, jury duty leave
 - Recognize liability when leave commences
 - Unlimited leave & holiday leave taken on a specific date
 - Recognize liability when leave is used

- Liability for compensated absences
 - Measured using employee's pay rate as of the date of FS
 - If some or all of leave is MLTN to be paid at a rate different from employee's pay rate, government should measure liability using that pay rate
 - Leave not attributable to specific employee (e.g. shared employee leave pool), measure liability using estimated pay rate representative of employee group
 - Leave MLTN to be settled through noncash means, measure liability based on settlement amount
 - Changes in measurement of liability, recognized in period of change

Salary-related payments

- Obligations that a government occurs related to providing leave in exchange for services rendered
 - Ex. Employer share of Social Security and Medicare taxes
- Government should include in measurement of liability for compensated absences salary-related payments that are directly and incrementally associated with leave
 - Depends on amount of salary to be paid
 - Payment in addition to the payment for the salary
- SRPs related to pension or OPEB
 - Pension/OPEB expense or liability; not included in comp. abs.

Notes to Financial Statements

- For the purposes of the long-term liabilities disclosure, government should present either:
 - The separate increases or decreases OR
 - A net increase or a net decrease in its liability for compensated absences
 - Change from GASB 34 which required separate disclosure of increases and decreases in long-term liability for comp abs
 - No longer required to disclose which governmental funds typically have been used to liquidate liability for comp abs

<u>Other</u> GASB Current Technical Agenda Projects/Pre-Agenda Research Activities [PAR]



Technical Agenda Overview

Revised January 30, 2023

CONCEPTUAL FRAMEWORK PROJECTS	Current Stage	Timing
Conceptual Framework: Recognition	Exposure Draft	
	Redeliberations	

COMPREHENSIVE PROJECTS	Current Stage	Timing
Financial Reporting Model	Exposure Draft Redeliberations	
Revenue and Expense Recognition	Preliminary Views Redeliberations	

MAJOR PROJECTS	Current Stage	Timing
Going Concern Uncertainties and Severe Financial Stress	Initial Deliberations	

PRACTICE ISSUES	Current Stage	Timing
Classification of Nonfinancial Assets	Initial Deliberations	
Implementation Guide Update—2023	Exposure Draft Redeliberations	
Risks and Uncertainties Disclosures	Exposure Draft Redeliberations	

[PRE-AGENDA RESEARCH ACTIVITIES
[Capital Assets
[Subsequent Events

GASB Current Major Projects - Financial Reporting Model Improvements – Reexamination of GASB 34

- What: In December 2016, the Board cleared an Invitation to Comment, the first due process document in the project reexamining the effectiveness of the financial reporting model—Statements 34, 35, 37, 41, and 46, and Interpretation 6
- Why: A review of these standards found that they generally were effective, but that there were aspects that could be significantly improved.
- When: ED expected Summer 2020 with comment period and public hearings through Fall 2020

Financial Reporting Model Due Process



Concerns with Existing Reporting of Governmental Funds

Lack of conceptual consistency in recognition of assets and liabilities

Lack of conceptual foundation from which to develop standards for complex transactions

Some consider it ineffective in conveying that the information is related to fiscal accountability (rather than operational accountability)

- Focuses on financial resources rather than on economic resources
- Shorter time perspective than information in government-wide financial statements

Lack of consistency in short-term perspective

Improvements

- Exposure Draft Issued June 2020
- Public comments were due in February 2021
- Followed by public hearings in March and April 2021
- Available at:
 - <u>https://gasb.org/exposuredocuments</u>
 - GASB Codification Instructions Working Files
 - Include proposed revisions to GASB codification
- Final Statement anticipated no earlier than December 2023

Improvements

- Effective Date and Transition
 - Effective based on government's total annual revenues for first fiscal year beginning after June 15, 2022 (FY 2023)
 - Total revenues of \$75 million or more → Fiscal years beginning after June 15, 2024 (FY 2025)
 - Total revenues less than \$75 million → Fiscal years beginning after June 15, 2025 (FY 2026)
 - Earlier application is encouraged

Improvements

- Objective: Improve key components of the financial reporting model
- Purpose: Enhance effectiveness by providing information essential for decision making and assessing government's accountability; address certain application issues

Improvements

- Statement establishes or modifies existing accounting and financial reporting guidance requirements:
 - Management's discussion and analysis
 - Unusual or infrequent items
 - Presentation of governmental fund financial statements
 - Short-term financial resources measurement focus and accrual basis of accounting in governmental funds

Improvements

Statement establishes or modifies existing requirements related to the following:

- Proprietary funds
 - Operating vs. Nonoperating
- Other Items
 - Component unit presentation
 - Budgetary comparison information
 - Financial trends information

Improvements

- Management's Discussion & Analysis
 - Potential improvements identified in pre-agenda research:
 - Reducing boilerplate information
 - Specific information that generally is the same from government to government
 - Increasing focus on explanation of reasons for changes from year to year in government-wide and fund FS
 - Reducing repetition within MD&A
 - Clarifying requirements related to currently known facts, decisions or conditions

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- MD&A precedes basic financial statements and is part of required supplementary information
- Should provide objective and easily readable analysis of government's financial activities
 - Based on currently known facts, decisions or conditions
- Financial managers knowledgeable about:
 - Transactions and events in report
 - Fiscal policies
 - Other conditions that may significantly effect financial position or results of operations
- Written in a manner that can be understood by users who may not have a detailed knowledge of governmental accounting and financial reporting
 - Include explanations and interpretations improve understandability

Improvements

Should discuss current-year balances and results in comparison with prior year, emphasis on current year

Analysis should assist user in understanding WHY

- Avoid unnecessary duplication
 - Explanations should not be repeated after presented initially; referenced rather than duplicated
- Focus on primary government
 - When appropriate, refer users to component unit's separately issued FS

- Information confined to these topics
 - Introduction overview of FS; focus on significant differences in information provided by each; measurement focus & basis of accounting
 - Financial Summary condensed financial information comparing CY to PY
 - Present information to support analysis of financial position and results of operations
 - 16 elements total assets & deferred outflows; total liabilities & deferred inflows; total net position; program revenues by source; change in net position; etc.

Improvements

Detailed analysis

- Analysis to assist users in assessing whether financial position has improved or deteriorated
- Analysis should explain reasons for significant changes and indicate magnitude of those changes
- Include facts, decisions, or conditions about which user may not be aware
- Significant Capital Asset and Long-Term Debt Activity
 - Discussion of significant additions and disposals of capital assets
 - Significant long-term debt, lease, PPP and SBITA activity; agreements entered into, changes in credit ratings, changes to debt limitations

Improvements

- Currently Known Facts, Decisions, or Conditions
 - GASB provided examples of specific types of information that should be included; examples rather than requirements; less boilerplate and allows managers to conform information to specifics of their government
 - Expected to have significant effect on financial position; expected to produce significant differences from current period
 - Trends in economic and demographic data; changes in population, enrollment
 - Changes from subsequent year's budget; appropriation levels, tax rates; planned spending
 - Actions taken by government after end of reporting period related to postemployment benefit liabilities, capital asset improvement plans, long-term debt, lease agreements, PPPs and SBITAs
 - Actions taken by other parties that will affect government
 - New legislation or regulations

Improvements

Boilerplate Information

- Only MD&A requirement that generally would result in same presentation for all governments
 - Present a brief discussion of the basic financial statements, including relationship of the statements to each other and differences in information they provide

Focus on Explanations

- Explanations of reasons for changes from year to year were not thorough enough
- Previous requirements should be modified to emphasize the focus on detailed analysis of comparisons, including magnitude of the reasons for the changes to improve understandability

Improvements

Unusual or Infrequent Items

- Event/transaction abnormal and unrelated to ordinary or typical activities
- Event/transaction would not be reasonably expected to recur in foreseeable future
- Present individually unusual OR infrequent items as the last presented flow(s) of resources prior to net change in resource flows; Statement 34 required unusual AND infrequent
- Display unusual or infrequent items as the last presented flow of resources prior to the net change in resource flows in the government-wide, governmental fund, and proprietary fund statements of resource flows.
- Disclose the program or function or identifiable activity to which an unusual or infrequent item is related; whether within the control of management

- Measurement Focus and Basis of Accounting
 - Short-term financial resources measurement focus and accrual basis of accounting
 - Measurement focus what items should be reported
 - Basis of accounting when those elements are recognized in the financial statements
 - Short-term financial resources
 - Incorporates inflows and outflows of short-term financial resources, deferred outflows, liabilities and deferred inflows
 - Elements of FS arising from short-term transactions and other events are recognized as they occur
 - Elements of FS arising from long-term transactions or other events are recognized when they are due

Concepts to Consider for Recognition

The **measurement focus** of a specific financial statement determines *what* items should be reported as elements of that financial statement.

The related **basis of accounting** determines *when* those items should be reported.

Proposal for Recognition Framework

Two Measurement Focuses

Economic Resources

(applied in governmentwide, proprietary fund, and fiduciary fund financial statements)

Short-Term Financial Resources

(would replace current financial resources in the governmental funds)

Proposal - Recognition in Governmental Funds

Short-Term Financial Resources Measurement Focus

Items Arising from Short-Term Transactions and Events	Items Arising from Long-Term Transactions and Events
Those that normally are due to convert to or generate cash (or other financial assets) or require the use of cash (or other financial assets) entirely within one year from the inception of the transaction or other event	Those that normally are due to convert to or require the use of cash (or other financial assets) in periods that <i>extend beyond one year</i> from the inception of the transaction or other event
Recognized when the underlying transaction occurs	Recognized when the payments to be received or made become <i>due</i>

- Events recognized in financial statements
 - Transactions, which are external events between a government and another party or parties that have financial consequences for the government
 - Other events which include internal events (allocation of resources to individual funds) and external events (changes in fair value)
- Financial assets include cash, assets that are available to be converted to cash, and assets that are consumable in lieu of cash
- All liabilities in this measurement focus are financial liabilities

Improvements

- Recognition is based on whether transactions or other events are short-term or long-term
- Determined by the period of time that lapses between inception of the transaction and conclusion of the transaction
 - Short-term: inception to conclusion is one year or less
 - Long-term: inception to conclusion is greater than one year
 - If payments are made/received prior to due date, elements from long-term transactions are recognized when payments are made or received

Improvements

- Transaction requires an action or actions by one or more parties
- Inception is when a party takes an action that results in initial recognition of asset or liability
- When transaction requires only a single action by each party, conclusion of transaction generally when final payment of cash is due according to terms of binding agreement

- When transaction requires multiple actions, each action that establishes a portion of government's rights or fulfills a portion of government's obligations is the relevant component part of the transaction to determine when conclusion occurs.
 - Conclusion generally is when final payment of cash for the action is due according to terms of binding agreement

- Binding agreement is an understanding between two or more parties that creates rights, obligations, or both among the parties of the transaction.
 - Can be written, oral or implied by government's existing practices
 - May produce one or more transactions for the purpose of determining whether transaction is short-term or long-term

7. <u>Claims payable:</u>

Recognized amounts:

BOY liability was \$1,300,000. Claims incurred during the year were \$2,750,000. Claims paid during the year were \$1,500,000. EOY liability was \$2,550,000. The claims result from a routine risk retention arrangement and are expected to be paid within one year from inception. This other event is a short-term other event because the period from inception (the date each claim occurs [that is, recognition of the liability]) and conclusion (the date each claim is expected to be paid) is less than one year. A liability should be recognized for the amounts payable at year-end. Claims incurred during the year should be recognized as an outflow of resources.

- Claims payable of \$2,550,000.
- Outflows of resources of \$2,750,000 as a current activity.

8. Tax anticipation notes (TANs)

BOY balance was \$4,000,000, all of which was paid during the year. \$4,400,000 of TANs with a 15-month maturity were issued in the current year, leaving an EOY balance of \$4,400,000.

Recognized amounts:

This transaction is a short-term transaction because TANs are considered short-term transactions (long-term debt issued for short-term purposes). A liability should be recognized for amounts payable at year-end. No inflows of resources or outflows of resources should be recognized because short-term borrowing transactions affect only assets and liabilities.

- TANs payable of \$4,400,000.
- No inflows of resources or outflows of resources.

Improvements

Assets

- Assets arising from short-term transactions and other events, which include inventories and prepaid items
- Investments reported should be reported as assets; available to be converted to cash
- Assets arising from long-term transactions recognized when payments to be received are due
- Liabilities
 - Liabilities arising from short-term transactions
 - Long-term transactions recognized when payments become due
 - Long-term debt issued for short-term purposes (e.g. tax anticipation notes with maturities beyond one year); recognize as short-term

Improvements

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Short-Term Financial Resources Flows

Inflows of resources from current activities (detailed) Total inflows of resources from current activities Outflows of resources from current activities (detailed) Total outflows of resources from current activities Net flows from current activities Net flows from noncurrent activities (detailed) Total net flows from noncurrent activities Unusual or infrequent items (detailed) Net change in fund balances Fund balances—beginning of period Fund balances—end of period

- Noncurrent activities related to acquisition and disposal of capital assets, issuance and repayment of capital-related liabilities and long-term debt (except LTD issued for short-term purposes)
- Term revenues and expenditures no longer applicable
- Governmental fund types include the general fund, special resources funds, capital projects funds, debt service funds, and permanent funds
 - Special resources fund used to account for and report proceeds of specific inflows of short-term financial resources from current activities

Proposal: Presentation of Governmental Funds

Financial statements presented in *current and noncurrent activity* format

Current activity all other

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Noncurrent activity related to purchase and disposition of capital assets and issuance and repayment of long-term debt

Sample City Short-Term Financial Resources Balance Sheet **Governmental Funds** 6/30/20X5

				(amounts expr	ressed in tho	ousands)			illustrati	hibit 18 for an on of an optional ing statement of or funds.		
			Trans	sportation			Infra	astructure	N	onmajor		Total
		Seneral		pecial			Capit	al Projects		ernmental		ernmental
		Fund	Resou	Irces Fund	Debt S	ervice Fund		Fund		Funds		Funds
ASSETS												
Cash and cash equivalents	\$	10,520	\$	3,506	S	20,693	\$	192,230	\$	5,588	\$	232,537
Investments		23,912		7,971		47,037		436,943		12,700		528,563
Receivables, net		23,829		7,943		559		19,852		3,485		55,668
Due from other funds		748		_		_		_		_		748
Other assets		985		_		_		_	<i>1</i> 2	_		985
Total assets	\$	59,994	\$	19,420	\$	68,289	\$	649,025	\$	21,773	\$	818,501
LIABILITIES AND FUND BALANCES												
Accounts payable	S	5.827	\$	1,943	\$	_	\$	28,715	\$	2,274	S	38,759
Advances		175				_		_		418		593
Due to other funds		_		_		_		_		748		748
Total liabilities		6,002		1,943		_		28,715		3,440		40,100
Fund balances:												
Restricted for:												
Debt service		_		—		68,289		7,511		<u> </u>		75,800
Capital projects				_		_		612,799		4,339		617,138
Other governmental purposes		_		17,477		_		_		8,049		25,526
Committed for:												
Medical services program		_		_		_		_		3,993		3,993
Economic development		10,798		_		_		_		1,875		12,673
Assigned to:												
Public safety		7,424		_		_		_				7,424
State grant program		_		_		_		_		970		970
Unassigned		35,770		_						(893)		34,877
Total fund balances		53,992		17,477		68,289	-	620,310		18,333		778,401
Total liabilities and fund balances	\$	59,994	\$	19,420	\$	68,289	\$	649,025	\$	21,773		

Alternatively, detail on fund balance can be presented in the notes to financial statements.

Statement of Short-Term Financial Resource Flows

Sales tax Use tax Motor fuel tax Other taxs 45.034.789 - 4,430,774 4604 Motor fuel tax Other taxes - 2,889,647 2,899,647 2,889,647 2,899,647,649,799,660 2,699,647,649,799,660 2,619,620,779,799,799,799,799,799,799,799,799,79			General Fund	Special Tax Fund	Other Governmental Funds	Total Governmental Funds
Taxe: s 2015/07 \$ 2						
Property fax \$ 20.322.167 \$ 5.311.156 \$ 2.015.047 \$ 2.76 Was tax Was tax 44.30.774 \$ 44.30.774 3.44 Whore taxes Payments in live of taxes 2.898.000 6.27 2.898.000 6.27 Special assessments Leanses and parmits - 41.500 2.721.420 - 1.30 Press for services Transfers in Activity Format 1.968.522 - - 1.90 2.213.01 1.4 Intergovermmental investment examings Transfers in 6.192.493 20.2.73 7.22 1.34 11.9043 1 1.4 Transfers in Sc.29 1.384 1.19.043 1 1 1.52.04 6 Mocellancous 06.760.279 5.977.022 19.516.177 1.32.2 1.32 2.6 1.32 2.6 1.32 2.6 1.32 2.6 1.32 2.6 1.4 1.4 1.9 2.1 1.6 3.656.10.177 1.52.20 1.6 1.6 3.6 1.6 1.6 2.1 2.21.6.6 1.6		ACTIVITIES				
Sales for Use tax Motor fuel tax Other taxes Payments in lieu of taxes Special assessments Leanses and pumits Free for services Franchise fies Recall assessments Leanses and pumits Free for services Franchise fies Intergovermmental Integrovermental Resources for current activities Current and Noncurrent Activity Format 44,03,774 40,43,0774 28,89,019 5,272 1,002,682 1,002,682 1,002,682 1,002,692 1,002 1,002,692 1,002 1,002,692 1,002			\$ 20 222 167	C 5 211 156	\$ 2015.047	\$ 27,648,370
Use tax 3.586,763 - 2.889,647 2.489,647 2.889,647 2.489,647 2.471,420 - - 1.303,869 - - 1.303,869 - - 1.303,869 - - 1.339,869 - - 1.303,869 - 1.416,500,969 1.92,629 2.02,737 7.27,503 1.96,522 - - 1.96,522 - - 1.96,522 - - 1.96,524 6.96,5209 1.96,6177 1.92,75 5.829 11.334 119,043 1.96,527 5.977,022 19,516,177 1.92,2 0.92,171,173 - 2,509,433 7.14 <td></td> <td></td> <td></td> <td>\$ 5,511,150</td> <td></td> <td>49,465,563</td>				\$ 5,511,150		49,465,563
Non rue tax Other fue tax Payments in lieu of taxs Special assessments Lesness and pemts Frees for services Franchise fees Franchise fees Recourse for current activities Current and Noncurrent Activity Format 3.075,895 2.721,420 2.689,809 6.6 2.7 2.688,809 6.2 2.7 2.688,809 6.2 2.7 2.7 2.7 2.7 2.7 2.7 2.7 2.7 2.7 2					4,450,774	3.586.753
Other taxes 3.075.895 - 2,698.099 6.6 Payments in lieu of taxes 3.075.895 - 2,698.099 6.6 Popularitis in lieu of taxes 0.0000 - 1,303.89 - - 1,30 Dest services Franchise fees 1.303.89 - - 1,30 Freachise fees Current and 1,005.262 - 2.02.273 7.2 Freachise fees Current activities 1,476.384 - - 1,98 Insection current activities 5.829 11.384 110,043 1 resources for current activities 0.06,760.279 5.977.022 19,516.177 132.2 Outric work of short-term financial resources for current activities 106,760.279 5.977.022 19,516.177 132.2 Public health and safety 12,033.44 6.961.201 2,213.691 23.2 Public health and safety 13,361.653 335.659 1,300.065 5.7 Resources for current activities 101,304.999 7,266.860 13,201.992 121.88			3,366,733	-	2 990 647	2,889,647
Payments in lev of taxes Current and 2,721,420 - - 2,721,420 Special assessments Leaness and permits - - 41,500 - Frees for services Franchise fees - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,889 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - 1,303,899 - - -			2 075 805	-		6.674.804
Special assessments 1.303.889 - - 1.303.889 Frees for services Franchise fees 7.052.692 - 202.273 7.2 Frees and citations Activity Format 1.476.334 - - 1.4 Intergovernmental 1.476.334 - - 1.4 1.90 Investment earnings Transfers in 500.000 1.552.04 6 Mocellaneous 66.192.493 207. 5.829 11.384 119.043 1 Transfers in 500.000 654.482 771.287 5.68 7 1 1 General government 14.053.444 6.961.201 2.213.691 23.2 1 1 23.2 1 1 2.213.691 23.2 1 1 23.2 1 1 1 1 1 1 1 1 1 2.213.691 23.2 1 1 1 1 1 1 1 1 1 1 1 1 1		Current and			2,096,909	2,721,420
Licenses and permits Fees for services Noncurrent Activity Format 1,303,889 - - 1,3 Fines and citations intergovernmental intergovernmental resources for current activities Activity Format 1,468,522 - 1,9 Transfers in RESOURCES FOR CURRENT ACTIVITES 0.6,192,493 20,7 1,9 OUTFLOWS OF SHORT-TERM Financial resources for current activities 106,760,279 5,977,022 19,516,177 132,2 OUTFLOWS OF SHORT-TERM Financial resources for current activities 106,760,279 5,977,022 19,516,177 132,2 OUTFLOWS OF SHORT-TERM Financial resources for current activities 14,053,444 6,961,201 2,213,691 22,2 Culture and recreation Economic development Transfers in Dotal stricts 13,689,813 - 5,003,33 7/1,4 Vet flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,8 Net flows of short-term financial resources for current activities 5,455,280 (1,319,338) 6,314,185 10,4 Net flows of short-term financial resources for current activities - - 10,651,605 10,6 Net flows of short-term financial resources for current activities - <			2,721,420	-	41 500	41,500
Fees for services Franchise fees Franchise fees Noncurrent Activity Format 7,022,692 - 202,273 7,22 Fines and clations Intergovernmental Intergovernmental Investment earnings Activity Format 1,988,522 - - 1,98 Transfers in Mocellaneous - 6,192,493 20,71 1,98 20,72 Transfers in Mocellaneous - 6,192,493 20,72 1,98,522 - - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,334 - 1,47,344 - 1,47,344 - 1,47,344 - 1,47,344 - 1,47,344 - 1,47,344 - 1,47,345 3,38 1,21,27,714 - 4,71,5,608 16,86 1,21,289 16,86 1,21,992 12,18 10,499 7,296,880 1,3,201,992 121,88 10,4 - 10,40,999 7,296,880 13,201,992 121,88 10,			1 202 880	-	41,500	1,303,889
Practise fees 1,968,522 - 1,968,522 Fines and citations 1,467,364 - 1,4 Intergovernmental 1,19,043,322 - 1,4 Investment earnings 1,368,522 - 1,4 Transfers in 5,829 11,344 119,043 1 Transfers for current activities 00000 - 155,204 6 OUTFLOWS OF SHORT-TERM FINANCIAL 06,760,279 5,977,022 19,516,177 132,2 OUTFLOWS OF SHORT-TERM FINANCIAL 06,760,279 5,977,022 19,516,177 132,2 OUTFLOWS OF SHORT-TERM FINANCIAL 06,760,279 5,977,022 19,516,177 132,2 General government 14,053,444 6,961,201 2,213,691 23,2 Public health and safety 12,137,714 - 4,715,808 16,8 Culture and recreation 3,581,583 335,659 1,800,065 5,77 Economic development 15,520 - 500,000 6 Transfers out 101,304,999 7,296,860 13,201,992 121,88 Net flows of short-term financial resources for current		Noncurrent			-	7.254.965
Fines and citations Intergovernmental Intergovernmental Intergovernmental Investiment examings Activity Format 1,478,384 - - 1,4 Intergovernmental Investiment examings 1,478,384 - - 1,4 11,459,019 - 6,192,493 20,7 Transfers in Miscellaneous 5,829 11,384 119,043 11 Tansfers in Boolineous 0,000 - 155,204 6 OUTFLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES 06,670,279 5,977,022 19,516,177 132,22 OutFLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES 06,670,279 5,977,022 19,516,177 132,22 Culture and recreation 3,581,583 335,659 1,808,065 5,77 Economic development Transfers out 101,304,999 7,296,860 13,201,992 121,89 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,89 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,89 Call outlows of short-term financial		Ronoarront			202,273	
Intergrowtimeria - 6,182,493 22,07 Transfers in 500,000 - 155,204 66 Miscelianeous 4,216,940 654,482 777,1287 5,66 Total inflows of short-term financial resources for current activities 106,760,279 5,977,022 19,516,177 132,28 OutFLCWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES 106,760,279 5,977,022 19,516,177 132,28 General government 14,053,444 6,961,201 2,213,691 23,28 Public health and safety 70,880,913 - 500,383 71,4 Culture and recreation 3,374,045 3,88 16,88 335,659 1,808,065 5,77 Conduct development 496,141 - 3,374,045 3,88 16,88 335,659 1,808,065 5,77 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,88 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,88		Activity Ecropot		-	-	1,968,522
Intergrowtimeria - 6,182,493 22,07 Transfers in 500,000 - 155,204 66 Miscelianeous 4,216,940 654,482 777,1287 5,66 Total inflows of short-term financial resources for current activities 106,760,279 5,977,022 19,516,177 132,28 OutFLCWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES 106,760,279 5,977,022 19,516,177 132,28 General government 14,053,444 6,961,201 2,213,691 23,28 Public health and safety 70,880,913 - 500,383 71,4 Culture and recreation 3,374,045 3,88 16,88 335,659 1,808,065 5,77 Conduct development 496,141 - 3,374,045 3,88 16,88 335,659 1,808,065 5,77 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,88 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,88				-		1,476,364
Transfers in Mscellaneous 500,000 - 155,204 68 Mscellaneous 4,216,940 664,482 771,287 5.6 Total inflows of short-term financial resources for current activities 106,760,279 5,977,022 19,516,177 132,20 OUTFLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES Resources For current activities 14,053,444 6,961,201 2,213,691 23,2 General government 14,053,444 6,961,201 2,213,691 23,2 Public health and safety 70,880,913 - 590,383 71,4 Highway and streets 12,137,714 - 4,715,808 16,8 Culture and recreation 3,581,583 335,659 1,808,065 5,7 Economic development 496,141 - 3,374,045 3,8 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,8 NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES 5,455,280 (1,319,838) 6,314,185 10,4 Transfers in Debt service 10,651,605 10,66 10,64,407) 11,9 11,9						20,787,512
Miscellaneous 4,216,940 654,482 771,287 5.6 Total inflows of short-term financial resources for current activities 106,760,279 5,977,022 19,516,177 132,21 OUTFLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES 14,053,444 6,961,201 2,213,691 23,2 Outplic health and safety 70,880,913 - 590,383 71,4 Public health and safety 12,137,714 - 4,715,608 16,88 Culture and recreation 3,581,583 335,659 1,808,065 5,77 Economic development 496,141 - 3,374,045 3,84 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,8 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 10,4 Net flows of short-term financial resources for unrent activities (2,434,544) (366,412) (9,198,605) (11,97) Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,99)				11,384		136,256
Total inflows of short-term financial resources for current activities 106,760,279 5,977,022 19,516,177 132,21 OUTFLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES 14,053,444 6,961,201 2,213,691 23,22 General government 14,053,444 6,961,201 2,213,691 23,22 Public health and safety 12,137,714 - 4,715,808 16,8 Culture and recreation 3,581,583 335,659 1,808,065 5,7 Economic development 496,141 - 3,374,045 3,88 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,89 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,89 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,89 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,89 Net flows of short-term financial resources for ononcurrent activities 10,651,605 10,66						655,204
resources for current activities 106,760,279 5,977,022 19,516,177 132,22 OUTELOWS OF SHORT-TERM FINANCIAL RESOURCES FOR CURRENT ACTIVITIES General government 14,053,444 6,961,201 2,213,691 23,2 Public health and safety 70,880,913 - 500,383 71,4 Highway and streets 12,137,714 - 4,715,808 16,8 Culture and recreation 3,581,583 335,659 1,808,065 5,77 Economic development 496,141 - 3,374,045 3,8 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 10,4 Capital outflay Transfers in Debt service - - 10,651,605 10,6 Capital outflay Transfers out - - 10,651,605 10,6 Net flows of short-term financial	Miscellaneous		4,216,940	654,482	771,287	5,642,709
RESOURCES FOR CURRENT ACTIVITIES General government 14,053,444 6,961,201 2,213,691 23,2 Public health and safety 70,880,913 - 590,383 71,4 Highway and streets 12,137,714 - 4,715,808 16,84 Culture and recreation 3,581,583 335,659 1,808,065 5,77 Economic development 496,141 - 3,374,045 3,88 Transfers out 155,204 - 500,000 6 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,8 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 104,4 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 104,4 Resources For NonCurrent Activities 5,455,280 (1,319,838) 6,314,185 104,4 Net flows of short-term financial resources (2,434,544) (366,412) (9,198,505) (11,99) Capital outlay			106,760,279	5,977,022	19,516,177	132,253,478
General government 14,053,444 6,961,201 2,213,691 23,2 Public health and safety 70,880,913 - 580,383 71,4 Highway and streets 12,137,714 - 4,715,808 168. Culture and recreation 3,581,583 335,659 1,808,065 5.7. Economic development 3,581,583 335,659 1,808,065 5.7. Transfers out 155,204 - 500,000 6 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,89 Net flows of short-term financial resources for NONCURRENT ACTIVITIES 5,455,280 (1,319,838) 6,314,185 10,4 RESOURCES FOR NONCURRENT ACTIVITIES ransfers out 5,455,280 (1,319,838) 6,314,185 10,4 Transfers in I 0 - - 10,651,605 10,6 Debt service (2,434,544) (366,412) (9,198,505) (11,9 Capital outlay (11,1987) (1,515) (1,346,497) (1,4 Transfers out (7,680,875) (6,445) (2,420,900) (10,11						
Public health and safety 70,880,913 - 590,383 71,4 Highway and streets 12,137,714 - 4,715,808 16,8 Culture and recreation 3,581,583 333,659 1,808,065 5,77 Economic development 496,141 - 3,374,045 3.8 Transfers out 155,204 - 500,000 66 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 10,4 RESOURCES FOR NONCURRENT ACTIVITIES 5,455,280 (1,319,838) 6,314,185 10,4 Transfers in Debt service (2,434,544) (366,412) (9,198,505) (11,97) Capital outlay (111,987) (1,515) (1,346,497) (1,4 Transfers out (7,680,875) (6,445) (2,420,900) (10,10) Net flows of short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,4 Net change in short-term financial resources fund balances (4,772,126)	General government		14 053 444	6.961.201	2 213 691	23.228.336
Highway and streets 12,137,714 - 4,715,808 16,81 Culture and recreation 3,581,583 335,659 1,808,065 5,77 Economic development 496,141 - 3,374,045 3,81 Transfers out 155,204 - 500,000 60 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES 5,455,280 (1,319,838) 6,314,185 10,4 Capital outlay (2,434,544) (366,412) (9,198,505) (11,987) Transfers in - - 10,651,605 10,65 Debt service (2,434,544) (366,412) (9,198,505) (11,99) Capital outlay (1,1987) (1,515) (1,346,497) (1,41 Transfers out (10,227,406) (374,372) (2,314,297) (12,90) Net change in short-term financial resources fund balances (4,772,126) (1,694,210)					590 383	71,471,296
Culture and recreation 3,581,583 335,659 1,808,065 5,7 Economic development 496,141 - 3,374,045 3,8 Transfers out 105,204 - 500,000 6 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,8 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 104,4 NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES 5,455,280 (1,319,838) 6,314,185 104,4 Transfers in Debt service (2,434,544) (366,412) (9,198,505) (11,90) Capital outlay (1,11,987) (1,515) (1,346,497) (1,44,497) Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources fund balances (1,0,227,406) (374,372) (2,314,297) (12,90) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,44 Short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,4				-		16,853,522
Economic development 496,141 - 3,374,045 3,8 Transfers out 155,204 - 500,000 66 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 10,4 NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES 5,455,280 (1,319,838) 6,314,185 10,4 Transfers in Debt service - 10,651,605 10,6 10,6 Capital outlay (111,987) (1,515) (1,346,497) (1,4 Transfers out (7,680,875) (6,445) (2,434,544) (366,412) (9,99,805) (10,11) Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,9) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,434,544) Short-term financial resources fund balances				335 659		5.725.307
Transfers out 155,204 - 500,000 64 Total outflows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 101,304,999 7,296,860 13,201,992 121,80 Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 10,44 NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES - - 10,651,605 10,66 Transfers in Debt service (2,434,544) (366,412) (9,198,505) (11,97) Capital outlay (111,987) (1,515) (1,346,497) (1,41) Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,44) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,46,992) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,46,992) Short-term financial resources fund balances at be				000,000		3.870.186
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Net flows of short-term financial resources for current activities 5,455,280 (1,319,838) 6,314,185 10,4 NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES 5,455,280 (1,319,838) 6,314,185 10,4 Transfers in Debt service (2,434,544) (366,412) (9,198,505) (11,987) Capital outlay (111,987) (1,515) (1,346,497) (1,44) Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,44) Net change in short-term financial resources at beginning of year 9,319,621 9,776,474 27,892,592 46,99	Total outflows of short-tern	n financial				1. Second and the second second
resources for current activities 5,455,280 (1,319,838) 6,314,185 10,4 NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES - - 10,651,605 10,64 Transfers in Debt service - - 10,651,605 10,64 Capital outlay (2,434,544) (366,412) (9,198,505) (11,99) Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,9) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,446,90) Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,99	resources for current activ	ities	101,304,999	7,296,860	13,201,992	121,803,851
NET FLOWS OF SHORT-TERM FINANCIAL RESOURCES FOR NONCURRENT ACTIVITIES 10,651,605 10,65 Transfers in Debt service 10,651,605 10,65 Capital outlay (2,434,544) (366,412) (9,198,505) (11,99) Capital outlay (111,987) (1,515) (1,346,497) (1,44) Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,9) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,44) Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,99			5 455 280	(1.319.838)	6 314 185	10,449,627
Transfers in Debt service - 10,651,605 10,65 Capital outlay (2,434,544) (366,412) (9,198,505) (11,99) Capital outlay (111,987) (1,515) (1,346,497) (1,44) Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,9) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,44) Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,99	NET FLOWS OF SHORT-TE	RM FINANCIAL		(1,010,000)		
Debt service (2,434,544) (366,412) (9,198,505) (11,97) Capital outlay (111,987) (1,515) (1,346,497) (1,44) Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,910) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,445) Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,691					10 051 005	10.651.605
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Transfers out (7,680,875) (6,445) (2,420,900) (10,11) Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,9) Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,4) Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,9)	and the second	·				(11,999,461
Net flows of short-term financial resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,9 Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,4 Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,93						(1,459,999 (10,108,220
resources for noncurrent activities (10,227,406) (374,372) (2,314,297) (12,9 Net change in short-term financial resources fund balances (4,772,126) (1,694,210) 3,999,888 (2,4 Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,93	Net flows of short-term fina	ancial				
Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,9			(10,227,406)	(374,372)	(2,314,297)	(12,916,075
Short-term financial resources fund balances at beginning of year 9,319,621 9,776,474 27,892,592 46,9	Net change in short-term	financial resources fund balances	(4.772.126)	(1.694.210)	3.999.888	(2,466,448
Short-term financial resources fund balances at end of year \$ 4.547.495 \$ 8.082.264 \$ 31.902.490 \$ 44.6	Short-term financial resources	fund balances at beginning of year				46,988,687
01011011111101010100010001000101000100	Short-term financial resources	fund balances at end of year	\$ 4,547,495	\$ 8.082.264	\$ 31,892,480	\$ 44,522,239

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Sample City

Statement of Short-Term Financial Resource Flows

Governmental Funds

		Governmental Funds				
		e Year Ended June 30, punts expressed in thousa			See Exhibit 19 for an illustration of an optional combining statement of nonmajor funds.	
		Transportation		Infrastructure	Nonmajor	Total
	General	Special	Debt Service	Capital	Governmental	Governmental
	Fund	Resources Fund	Fund	Projects Fund	Funds	Funds
INFLOWS OF RESOURCES FROM CURRENT ACTIVITIES						
Taxes:						
Sales tax	\$ 104,142	\$ 51,442	\$ —	\$ 123,983	\$ —	\$ 279,567
Property tax	—	_	78,930	_	—	78,930
Franchise tax	22,706	_	_	_	416	23,122
Use tax	34,880	-	_	6,188	—	41,068
Hotel/motel tax	157	-	_	_	7,713	7,870
Special assessment tax	_	_	_	_	2,739	2,739
Payments in lieu of taxes	15,737	_	_	_	_	15,737
Intergovernmental	1,597	30,337	_	_	18,654	50,588
Charges for services	13,905	6,848	_	_	13,042	33,795
Licenses, permits, and fees	3,532	_	_	_	—	3,532
Fines and forfeitures	7,853	_	_	_	121	7,974
Investment earnings	6,792	2,295	_	11,028	325	20,440
Miscellaneous	2,075	_	46	128	273	2,522
Transfers in	1,980				917	2,897
Total inflows of resources from current activities	215,356	90,922	78,976	141,327	44,200	570,781
OUTFLOWS OF RESOURCES FROM CURRENT ACTIVITIES						
General government	29,097	60,535	_	2,168	66	91,866
Public safety	142,770	_	_	6,067	15,652	164,489
Public works	1,882	16,934	-	2,446	173	21,435
Culture and recreation	21,354	_	_	36	740	22,130
Social and economic development	11,614	_	_	_	13,787	25,401
Transfers out				917	2,390	3,307
Total outflows of resources from current activities	206,717	77,469		11,634	32,808	328,628
Net flows from current activities	8,639	13,453	78,976	129,693	11,392	242,153
NET FLOWS FROM NONCURRENT ACTIVITIES						
Debt service:						
Principal	(1,262)	_	(54,214)	(8,742)	_	(64,218)
Interest and other charges	(54)	_	(22,221)	(6,029)	_	(28,304)
Long-term debt issued	_	_	30,649	119,681	_	150,330
Premium on debt issued	_	_	1,600	6,249	_	7,849
Payment to bond refunding escrow agent	_	_	(32,230)	_	_	(32,230)
Capital outlay	(1,103)	_	_	(151,907)	(5,034)	(158,044)
Proceeds from the sale of capital assets	275	_	_	_		275
Transfers in	650	_	_	192	386	1,228
Transfers out	(662)	_	_	(17,377)	(3,290)	(21,329)
Total net flows from noncurrent activities	(2,156)		(76,416)	(57,933)	(7,938)	(144,443)
UNUSUAL OR INFREQUENT ITEM						
Flood damage	(7,500)					(7,500)
Net change in fund balances	(1,017)	13,453	2,560	71,760	3,454	90,210
Fund balances—beginning of period	55,009	4,024	65,729	548,550	14,879	688,191
Fund balances—end of period	\$ 53,992	\$ 17,477	\$ 68,289	\$ 620,310	\$ 18,333	\$ 778,401

Other Improvements to Financial Reporting

Budgetary Comparisons

- Presented as RSI for general fund and each major resources fund with legally adopted budget
- Includes variance columns for original to final budget and final budget and actuals
- Variance explanations in Notes to RSI

Major Component Units

- Governments should present each major component unit in a separate column in Statements of Net Position and Statement of Activities
- If separate presentation reduces readability, include combining statements after fund FS

Required Supplementary Information Sample City Budgetary Comparison Schedule Transportation Special Resources Fund for the Year Ended June 30, 20X5 (amounts expressed in thousands)

Current and noncurrent format is not a requirement.		Budgeted	l Amoun	its	Final	ariance I Budget— er (Under)		al Amounts udgetary	Final I	riance Budget— (Under)
	C	Driginal		Final		nal Budget	-	Basis)		Amounts
BUDGETARY INFLOWS OF RESOURCES FROM CURRENT ACTIVITIES										
Taxes	\$	49,825	\$	49,825	\$	_	\$	51,442	\$	1,617
Intergovernmental		29,750		29,750		_		30,337		587
Charges for services		6,720		6,720		_		6,848		128
Investment earnings		1,900		1,900			0	2,295		395
Total budgetary inflows of resources from current activities		88,195		88,195				90,922	-	2,727
BUDGETARY OUTFLOWS OF RESOURCES FROM CURRENT ACTIVITIES										
General government		58,665		61,555		(2,890)		60,535		1,020
Public works		16,265		16,945		(680)	-	16,934	-	11
Total budgetary outflows of resources from current activities		74,930		78,500		(3,570)		77,469		1,031
Net change in fund balances		13,265		9,695		(3,570)		13,453		3,758
Budgetary fund balance, July 1		4,024		4,024				4,024		
Budgetary fund balance, June 30	\$	17,289	\$	13,719	\$	(3,570)		17,477	\$	3,758
Reconciliation to GAAP basis										

Total fund balance GAAP basis

\$ 17,477

Required Supplementary Information Notes to Budgetary Comparison Schedules (amounts expressed in thousands)

Note A—Actual Budget Results

	I	eneral Fund r (Under)	F	portation Fund · (Under)
BUDGETARY INFLOWS OF RESOURCES FROM CURRENT ACTIVITIES Differences—final budget to actual:				
The City experienced an increase in inflows of resources for taxes from budgeted amounts primarily due to the opening of the new shopping center 3 months earlier than expected.	\$	6,170	\$	1,617
Actual amounts of interest inflows of resources exceeded budgeted amounts as the City saw higher interest rates than expected.		3,692		395
BUDGETARY OUTFLOWS OF RESOURCES FROM CURRENT ACTIVITIES Differences—original budget to final budget:				
The original budget was amended for public safety as the new police station #453 was completed 7 months behind schedule. The original budget included salaries and benefits for new officers and administrative staff, in addition to noncapital building outflows of resources. Station #453 will be opening in the next fiscal year and these outflows of resources have been included in the next year's budget.	\$	4,526	\$	_
UNUSUAL OR INFREQUENT ITEM Differences—original budget to final budget:				
The City experienced flood damage during the current fiscal year. During the year, the City increased the original budget to account for the spending required to address the damage.	\$	(7,500)	\$	_

Note: This explanation of significant differences is shown in a tabular format. Governments can show this information in other styles such as paragraph form if they choose.

Alternatively, the internal balances could be reported on separate lines as assets	Sample C Statement of Ne 6/30/20X (amounts expressed	t Position (5		This presentation is an alternative presentation of using a combining statement (Exhibit 12) in order not to reduce the readability of this statement.
and liabilities.	Governmental Activities	Business-Type Activities	Total	Component Units
ASSETS Cash and cash equivalents Investments Receivables, net Internal balances Inventories Prepaid expenses Notes receivable	\$ 253,130 528,563 61,500 256 — — 3,767	\$ 78,702 	\$ 331,832 528,563 74,188 465 868 7,325	\$ 60,133 52,203 34,259 2,282
Other assets	2,033		2,033	1,399
Capital assets: Nondepreciable capital assets Depreciable capital assets, net Total assets	717,614 1,127,765 2,694,628	125,752 451,124 672,901	843,366 1,578,889 3,367,529	162,390 305,932 618,598
DEFERRED OUTFLOWS OF RESOURCES				
Pension related items	88,021	2,817	90,838	4,615
OPEB related items	506	95	601	78
Debt refundings	1,375	1,082	2,457	9,452
Total deferred outflows of resources	89,902	3,994	93,896	14,145

	Discretely	Sample C ng Statement / Presented C 6/30/20) ts expressed	of Net Compon	ent Units	N	a u s' re	Iternative p sing a com tatement in	tation is an presentation abining n order not to readability of	
	E	nergy				mponent		Total	
	Authority		Authority Airport			Units	(See Exhibit 2)		
ASSETS									
Cash and cash equivalents	\$	10,928	\$	31,958	\$	17,247	\$	60,133	
Investments		9,487		27,744		14,972		52,203	
Receivables, net		2,946		6,486		24,827		34,259	
Inventories		_		1,517		765		2,282	
Other assets		_		407		992		1,399	
Capital assets:									
Nondepreciable capital assets		171		147,234		14,985		162,390	
Depreciable capital assets, net		7,857		252,813		45,262		305,932	
Total assets		31,389		468,159		119,050		618,598	
DEFERRED OUTFLOWS OF RESOURCES									
Pension related items		814		2,404		1,397		4,615	
OPEB related items		42				36		78	
Debt refundings		_		9,185		267		9,452	
Total deferred outflows of resources		856		11,589		1,700		14,145	

Implementation Guidance Update-2023 Exposure Draft

Issued October 2022

- Comments Due: January 20, 2023
- Objective is to provide guidance that clarifies, explains or elaborates on GASB Statements
- Provides additional guidance
 - GASB 87, Leases
 - GASB 96, SBITAs
 - GASB 100, Accounting Changes and Error Corrections

Finally.....you have completed Budgeting and Financial Reporting I

- Questions? Thoughts?
- My contact information:

Christopher White <u>cwhite5@aum.edu</u>

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